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ANNUAL REPORT

TOWN OF

Lancaster, N. H.



FOR THE YEAR

1968

Highlights of 1968

Spring Flood rehabilitation

New sidewalk e/s Main Street

New Equipment for Water & Highway Department

New Water Line Bridge Street

Plans for 1969

Completion of the Comprehensive town plan

Acquisition of a street sweeper

Two-way radio equipment

Completion of Israel River Flood Protection Project

Approval Pollution Abatement Project

COVER CREATION by Mary S. Livingstone

Flood pictures by Bonnie Lee Studio, Graphs by White Mountains
Regional High School.

Dedication



THIS REPORT IS DEDICATED TO THE MEMORY OF COL. JOHN B. EVANS FOR HIS LONG AND DEDICATED SERVICE TO THE COMMUNITY, AS SELECTMAN, REPRESENTATIVE TO THE GENERAL COURT AND MEMBER AND CHAIRMAN OF THE TOWN BUDGET COMMITTEE.

Directory of Officials

Elected Officials

Selectmen	Term Expires
Charles T. Bennett	1969
Carlton C. Jordan	1970
Earle K. Amadon	1971
Moderator	
Dana H. Lee	1970
Town Clerk and Treasurer	
Dorothy H. Willson	1969
Supervisors of Check List	
Wilbur M. Schurman	1970
Agnes Moody	1972
Robert C. Rich	1973
Trustees of Trust Funds	
Sinclair Weeks	1969
Laurance Bryan	1970
Robert V. Johnson	1971
Library Trustees	
Harold S. Mountain	1969
Ethel McCarten	1970
Laurance Bryan	1971
Col. Town Investment Committee	
Robert V. Johnson	O. Leo Connary
Raymond F. Linscott	Raymand Carr
Hugh Galbraith	Robert Hall
	Raymond W. McCaig
Col. Town Spending Committee	
Robert C. Rich	1969
Grace M. Lee	1969
Clinton L. White	1969
George E. Hunter, Jr.	1970
Priscilla B. Evans	1970
Paul F. Donovan	1970
J. Edward Perreault	1971
Nathalie Wheeler	1971
Charles T. Bennett	1971
Emmons Smith Fund Committee	
Laurence J. Paul	1969
Mary H. Carey	1970
Marion M. Balch	1971

Appointed

Town Manager — Overseer of Public Welfare

Tax Collector — Building Inspector

Donald E. Crane

Town Accountant, Admin. Assistant, Water Collector

Donna P. Young

Town Counsel

John E. Gormley

Health Officer

James A. Ferguson, M. D.

Public Health Nurse

Mrs. Verne H. Eastman

Budget Committee

Term Expires

Elmer J. Dickey

1969

Edna Whyte

1969

Lee Eastman

1969

Atty. John Gormley

1970

Reynold Guilmette

1970

Randall C. Carr

1970

Dr. J. Edward Perreault

1971

Maynard G. White

1971

Laurance Bryan

1971

Representative of Budget Committee

Carlton C. Jordan

Zoning Board of Appeal

Ethel McCarten

1969

Henry Gardner

1970

Rodney Marshall

1971

J. Edward Perreault

1972

Charles Moody

1973

Planning Board

George Smith, Carlton C. Jordan

1969

John E. Sargent, Edna Whyte

1970

Paul F. Donovan

1971

Norman Bell

1972

Willard F. Bean

1973

Cemetery Committee

Hugh J. Galbraith, Minnie Currier, Dorothy H. Johnson

Fire Department

Chief, Arthur M. Drake

Asst. Maurice Lee

2nd Asst. Everett Rexford

Chief of Police

Water Dept. Foreman

Highway Foreman

Allvin L. Leonard

Roger N. Emery

Arthur J. Savage

Report to the Citizens

Fellow Citizens:

The annual report of the activities of your town government for 1968 is presented herein. Give a few minutes of your time to read the report and retain the copy for future reference.

The year was marred by the spring flood which began March 19th and continued until March 26th. A summary of the flood is included in this report. The cost of the flood is reflected in most expenditures. The cost of the flood to the taxpayers is near \$15,000 and other damages not yet known will be in addition. In the wisdom of the town officials many planned projects were delayed to avoid further over expenditure of appropriations.

Several improvements and projects were carried out. A new sidewalk on the east side of the business center was constructed, the water and sewer systems were expanded and new equipment was added. A backhoe was purchased for the highway and water department. The use of this piece of equipment has expanded beyond its anticipated use. Owning the backhoe saves the taxpayer many dollars and offers an opportunity to do more projects at less cost and many jobs that may not have been done at all because of the cost of hiring equipment.

The year ended in a budget surplus of \$6,458.46 which resulted from excess revenues, as expenditures were slightly in excess of appropriation. The current surplus (excess of assets over current liabilities) decreased from \$26,158.90 to \$26,034.73.

I express my appreciation to the Board of Selectmen for their continued leadership, department heads and employees, the various committee members and the citizens for their cooperation and dedication. A special thanks to all those who assisted during the flood and praise to all citizens for their excellent cooperation.

Town Warrant

THE STATE OF NEW HAMPSHIRE

To the inhabitants of the Town of Lancaster, in the County of Coos, qualified to vote in Town affairs:

You are hereby notified to meet at the Col. Town Community House in said Lancaster on Tuesday, the eleventh day of March next, at ten o'clock in the forenoon to act upon the subjects hereinafter mentioned. The polls will be open at said meeting place until seven o'clock in the afternoon for the reception of your ballots.

1. To choose all necessary Town Officers for the ensuing year.
2. To see if the Town will vote to authorize the Selectmen and Town Treasurer to borrow a sum or sums not exceeding in the aggregate the amount of the tax commitment of the previous year (1968) in anticipation of the collection of taxes for the current municipal year, and to issue in the name and on the credit of the Town negotiable notes therefor, said notes to be paid in the current municipal year from taxes collected during the current municipal year.
3. To see if the Town will vote to authorize the Selectmen to administer or dispose of any real estate acquired by tax collector's deeds.
4. To see if the Town will vote to raise and appropriate a sum not exceeding Ten Thousand (\$10,000.00) Dollars for the purpose of purchasing a new Street Sweeper, so-called, with appurtenances thereto and, for this purpose, to authorize the Selectmen to borrow by the issue of serial notes of the Town in accordance with the provisions of Chapter 33 of New Hampshire Revised Statutes Annotated, being known as the Municipal Finance Act, and any amendment thereto, a sum not exceeding Ten Thousand (\$10,000.00) Dollars and to authorize the Selectmen to determine the time and place of payment and the rate of interest on said notes and do whatever may be necessary or convenient in connection with the issuance thereof. (Recommended by the Budget Committee)
5. To see if the Town will vote to adopt the provisions of Revised Statutes Annotated, Chapter 252, relative to the construction and maintenance of sewers and sewage treatment and disposal facilities in the Town.

6. To see if the Town will vote to appropriate a sum of money for the construction of a municipal sewage disposal system, including sewers, sewage interceptors, pumping station, treatment works and other related facilities, and for the acquisition of such land, easements and rights of way as may be required; to determine whether this appropriation will be raised by borrowing or otherwise; and to authorize the Selectmen to apply for and accept any federal or state aid available for such purposes and to take all actions and steps necessary to carry out this project; repealing and rescinding all prior inconsistent action of the Town. (Recommended by the Budget Committee)

7. To see if the Town will vote to purchase such land, rights of way and easements as are required in connection with the Israel River Flood Control Project, so-called, designed by the U. S. Army Corps of Engineers; and, for this purpose, to raise and appropriate the sum of Five Thousand (\$5,000.00) Dollars. (Recommended by the Budget Committee)

8. To see if the Town will vote to purchase land required for the purpose of relocating the Martin Meadow Pond Road, so-called, on its approach to, and intersection with, U. S. Route 3; and, for this purpose, to raise and appropriate the sum of One Thousand (\$1,000.00) Dollars. (Recommended by the Budget Committee)

9. To see if the Town will vote to accept the budget as submitted by the Budget Committee.

10. To direct how money raised for the above purposes be expended.

11. To act upon any other business which may legally come before said meeting.

Given under our hands and seal this 24th day of February, 1969.

CARLTON C. JORDAN
CHARLES T. BENNETT
EARLE K. AMADON

Selectmen of the Town of Lancaster

A true copy of Warrant -- Attest:

CARLTON C. JORDAN
CHARLES T. BENNETT
EARLE K. AMADON

Selectmen of the Town of Lancaster



Town Budget

The proposed budget for the fiscal year 1969 follows: The budget is prepared by the Budget Committee from information furnished by the Board of Selectmen, and other Town Officers. The Budget Committee held a public hearing for a general discussion of all recommended appropriations. Expression from the public is a determining factor as to the amount of appropriations or a particular appropriation. Many long hours were spent by the Committee and Town Officials in preparation of the Budget. It is their feeling that the expression of the Public is reflected in the Budget.

Included is the estimate and actual revenues, appropriations and expenditures of the previous year 1968.

REVENUE

Sources Of Revenue	Estimated 1968	Actual 1968	Estimated 1969
From State:			
Interest and Divid. Tax . .	\$ 11,486.44	\$ 11,486.44	\$ 11,480.00
Railroad Tax	636.43	636.43	640.00
Savings Bank Tax	3,271.66	3,271.66	3,270.00
Meals and Rooms Tax . .	5,816.42	5,816.42	5,800.00
Reimbursement a/c State and Federal forest lands	335.00	393.13	335.00
State Recreational Land	105.33	146.08	105.33
Reimb. a/c Old Age Assist.	100.00	79.33	100.00

From Local Sources Except Taxes:

Dog Licenses	\$ 780.00	790.20	780.00
Business Licenses, Permits and Filing Fees	650.00	649.20	650.00
Fines and Forfeits, Municipal Court	3,500.00	3,732.34	3,500.00
Rent of Town Hall and Other Buildings	3,100.00	3,612.00	1,500.00
Interest Received on Taxes and Deposits	3,000.00	4,511.34	2,500.00
Income from Investments			1,300.00

**Income from Municipally
owned Utilities:**

a. Water Departments	\$ 30,000.00	\$ 29,907.00	\$ 30,000.00
Motor Veh. Permit Fees	28,000.00	29,379.72	28,500.00
Parking Meter Income	6,200.00	5,354.16	6,200.00
Sale on Town Property	3,350.00	5,542.39	200.00
Commission on Head Taxes	750.00	767.00	750.00
Withdrawals from Capital Reserve Funds	10,000.00	8,800.00	

**Amount Raised by Issue of
Bonds or Notes:**

Street Sweeper	\$ 10,000.00
Sewer Project	1,200,000.00

Cash Surplus

Budget Surplus	7,000.00	7,000.00	6,000.00
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**From Local Taxes Other Than
Property Taxes:**

a. Poll taxes - Reg. @\$2	2,618.00	1,779.00	2,500.00
b. National Bk Stock Taxes	683.37	683.37	685.00
c. Yield Taxes	650.00	658.02	650.00
Added Taxes		175.50	

TOTAL REVENUES . .	\$122,032.65	\$125,170.73	\$1,317,445.33
FROM ALL SOURCES			

***AMT. TO BE RAISED BY
PROP. TAXES**

\$ 186,050.68

TOTAL REVENUES

\$1,503,496.01

EXPENDITURES

Purposes of Expenditures	Appro. 1968	Actual Expend. 1968	Appropriations Recommended by Budget Comm. 1969
General Government:			
Town Officer's Salaries . . . \$	16,620.00	\$ 16,546.00	\$ 18,030.00
Town Officer's Expenses . .	6,700.00	6,020.39	6,800.00
Election & Reg. Expenses	550.00	851.33	225.00
Municipal & District Court Ex.	3,500.00	3,615.06	3,500.00
Ex. Town Hall & Other			
Town Buildings	7,350.00	9,305.16	7,450.00
Employees Hosp. Insurance	1,200.00	1,225.96	1,632.00
Employees' Retirement & Social Security	4,500.00	4,709.28	4,900.00
Employees' Group Ins. . .	250.00	168.80	170.00
Protection of Person & Property:			
Parking Meters \$	6,200.00	\$ 6,398.01	\$ 6,200.00
Police Department	23,800.00	27,684.69	28,150.00
Fire Department	7,700.00	6,487.60	8,975.00
Moth Exterm. - Blister Rust & Care of Tree	2,125.00	1,526.30	2,125.00
Insurance	5,809.00	5,916.46	5,748.00
Planning and Zoning	250.00	187.97	250.00
Damages and Legal Expenses	600.00	572.80	600.00
Civil Defense	200.00	22.20	200.00
Health:			
Health Dept., Includ. Hosp.	9,250.00	8,134.20	11,915.00
Vital Statistics	350.00	338.00	350.00
Sewer Maintenance	1,500.00	1,659.14	1,500.00
Town Dump & Garbage Rem.	4,200.00	4,280.85	4,750.00
Highways and Bridges:			
Town Maintenance	66,100.00	66,813.09	68,300.00
Street Lighting	11,500.00	11,138.69	11,500.00
Town Road Aid	929.63	929.63	924.01
Libraries	8,495.68	8,495.68	9,402.00
Public Welfare:			
Town Poor	3,500.00	1,490.27	2,500.00
Old Age Assistance	9,500.00	8,502.14	9,000.00

Patriotic Purposes:

Memorial Day and Veterans' Association . . . \$	200.00	\$	200.00	\$	200.00
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Recreation:

Parks and Playground, Incl. Band Concerts	4,400.00		3,511.14		4,000.00
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Public Service Enterprises:

Municipally Owned Water and Electric Utilities	23,300.00		23,419.73		23,380.00
Cemeteries	2,500.00		2,500.00		2,500.00
Airports	200.00		200.00		200.00
Adv. & Regional Assn. . .	5,470.00		5,165.93		5,670.00

Interest:

On Temporary Loans	1,900.00		3,011.45		2,505.75
On Long Term Notes & Bonds	2,541.13		2,541.13		1,844.25
Outlay for New Construction and Perm. Improv. Sewer					1,200,000.00

Highways and Bridges:

Israel River Project					5,000.00
Bridge					2,500.00
Water Works Construction	2,500.00		3,196.91		2,500.00
Sidewalk Construction . .			6,262.90		
Sewer Construction	500.00		503.70		500.00
MM Pond Land Acquisition					1,000.00
New Equipment	22,000.00		22,112.80		15,600.00

Payments on Principal of Debt:

b. Long Term Notes	16,500.00		16,500.00		14,000.00
c. Payment to Capital Reserve Fund	5,000.00		5,000.00		7,000.00

TOTAL EXPENDITURES	<u>\$289,690.44</u>	<u>\$297,145.99</u>	<u>\$1,503,496.01</u>
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Board of Selectmen and Town Manager

The Board of Selectmen is responsible for determining policy, appoints the manager and supervises his performance. The Selectmen act as a group, not individually, in instructing the manager.

The Manager is the administrative head of all departments of the Town and is responsible for the efficient administration thereof. He has general supervision of all town property and business affairs of the town and of the expenditures of moneys, appropriated by it for town purposes. He prepares and submits to the Selectmen the annual budget and submits such other reports as may be required. Keeps the selectmen advised as to the needs of the town and of the financial condition and such other duties as may be required of him by vote of the selectmen or as may be required by law or ordinance. The letting, making and performance of all contracts for work done for the town, the purchase of all supplies for the town and to administer the poor relief of the town. He is collector of taxes, and building inspector.

The Board of Selectmen proclaimed the week of February 11th as National Beauty week. They appointed for the first time a meat inspector to serve the town. They appointed members to the Zoning Board of Adjustment, Planning Board and representatives to serve with the N. H.-Vt. Development Council Committee. The Board appointed two new committees, a Beautification Committee and a Highway Safety Committee.

They issued various licenses and denied a junk yard license after conducting a public hearing as is required.

They selected names for jury duty and for the first time women were included. The Board amended one ordinance and met with various state and federal officials concerning matter of importance to the community.

The Board joined with area communities in forming a multi-town committee to determine in what areas towns may work together to improve services.

Board of Assessors

The Board of Assessors engaged the services of a professional real estate appraiser to do new properties and major additions to existing properties. Other additions and alterations were appraised by the Board. Other taxable property assessed by the Board included boats, gasoline pumps, and wood products. All timber cutting is assessed by the Board.

The Board of Assessors visited each farm on April 1st and for the second consecutive time in many years the number of cattle increased over the previous year. They assessed 862 cattle and 94 neat stock for a total value of \$128,245.00. Each herd is allowed a \$1,000.00 exemption in value to eligible applicants. Of the applications filed a total value of \$19,950.00 in exemptions were granted.

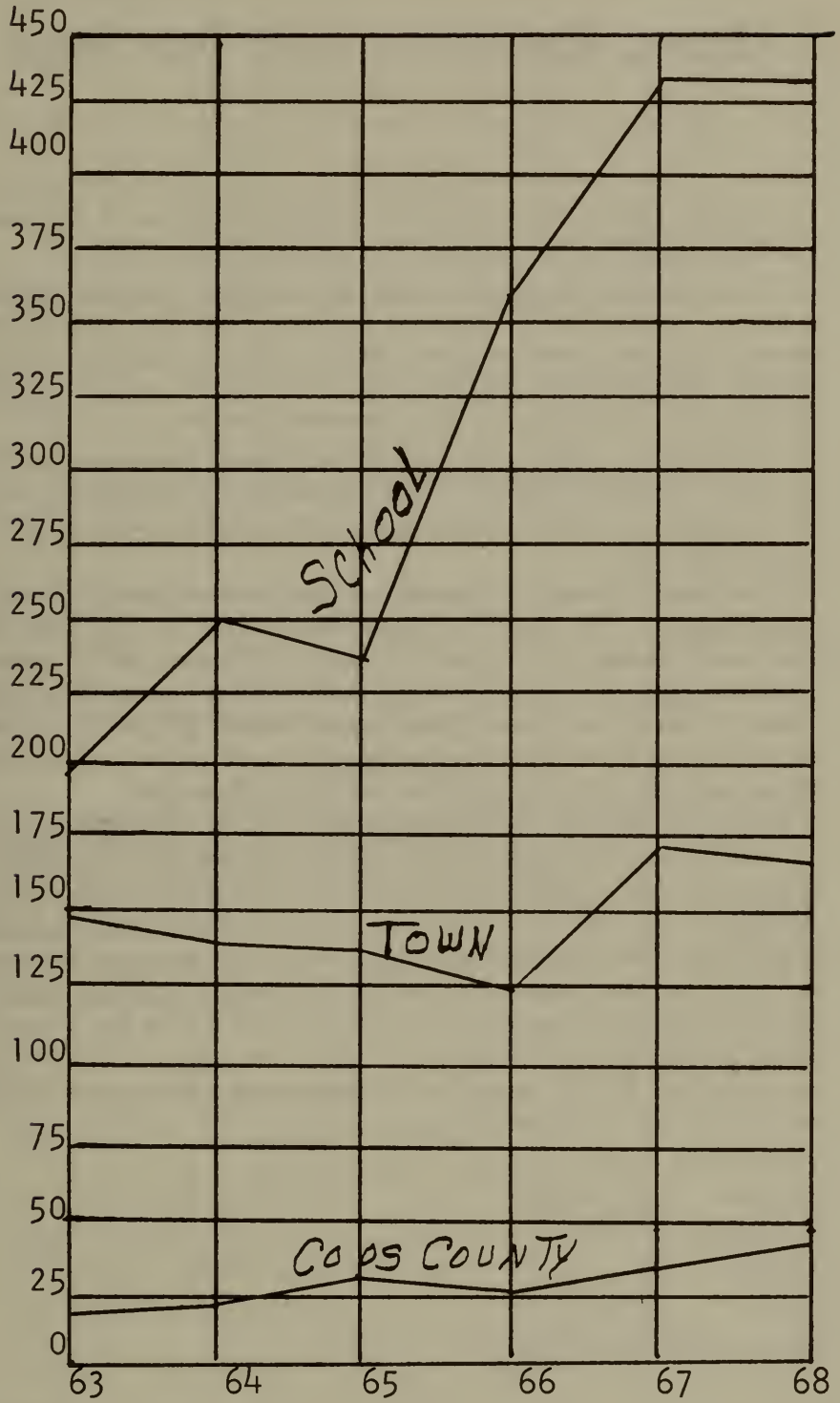
The Board held meetings to receive inventories of taxable property and to answer all inquiries relating to them. Veterans exemptions filed were carefully examined and action taken on each. Of the exemptions filed 239 were approved totalling \$12,300.00; in taxes. The exemption is now \$50.00 in taxes and not on valuation. Veterans and veteran's widows must make application before April 16th each year.

SUMMARY OF VALUATIONS

Lands	\$ 2,264,168.00
Buildings (inc. house trailers)	9,162,447.00
Stock - In - Trade	1,142,954.00
Electric Plants	666,200.00
Pipe Lines	501,100.00
Factory Machinery	229,225.00
Road Machinery	61,385.00
Animals and Fowls	128,245.00
Pumps, Boats, Wood Products	26,155.00
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Total valuation	\$14,181,879.00
Blind Exemptions	2,000.00
Livestock Exemptions	19,950.00
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Taxable valuation	\$14,159,929.00

AMOUNTS RAISED BY PROPERTY TAXES

Thousands



Taxes, Revenues and Tax Rate

Property Taxes: The 1968 net taxable valuation of the town was \$14,159,929.00 a decrease of \$86,256.00 over 1967.

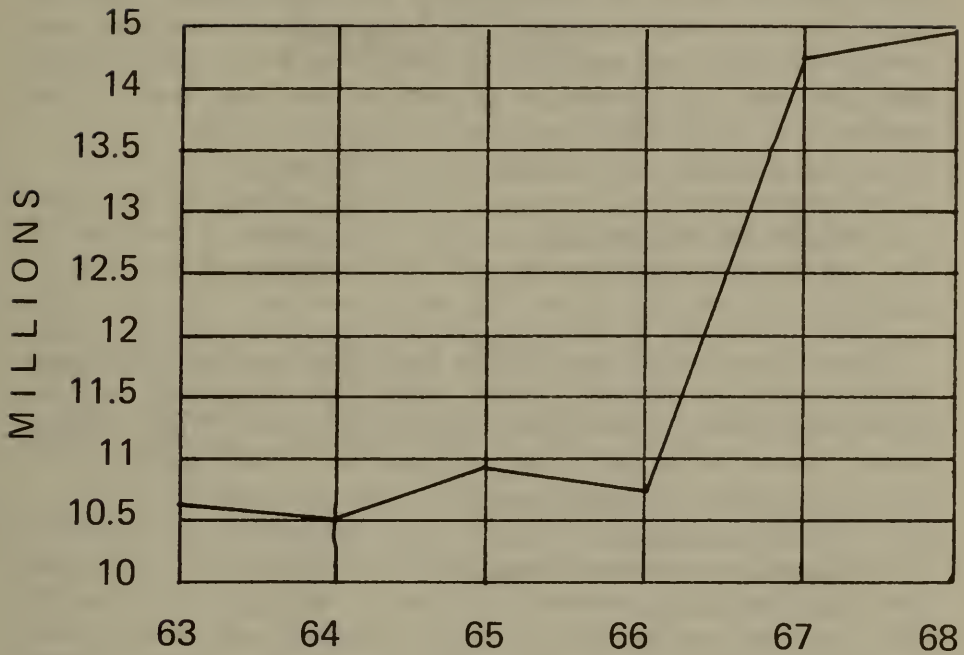
New residential properties and additions to existing properties was more than offset by losses at Portland Pipe Line Corp. where several buildings were removed and taxable equipment was removed. Stock-in-trade increased by \$21,689.00 and the other items varied as indicated in the summary of values.

Other Taxes: Other taxes include poll taxes, timber taxes, interest and dividend taxes, savings bank and railroad taxes. A complete listing of these taxes may be found under summary of receipts (see index)

Revenues: Revenues include motor vehicle permits which brings more to the town than any other single revenue item except water rentals. This year the total from motor vehicle permit fees was \$29,379.72. Of the total over \$800.00 came from registration of snow machines. Water rentals totaled \$29,907.00. Other items include court returns, business licenses and rental income. These and others are listed in the summary of receipts.

Tax Rate: The tax rate as approved is \$46.40 for each \$1,000.00 of valuation, the same rate as 1967. The rate is determined by dividing the net assessed valuation of \$14,159,929.00 into the net amounts needed by the School, County and Town, plus this year \$12,300.00 for veterans exemptions. This years property tax total \$657,020.70. (see summary) The rate divided among the divisions give the School a rate of \$30.80 which is 66.2% of the property taxes, amounting to \$434,931.18, the Town share \$167,657.79 for a rate of \$13.10 which is 25.5% and the County rate \$2.50 for \$35,535.58 which is 5.4%.

NET ASSESSED VALUATIONS



BUDGET SUMMARY

A comparison of the Town's, School's, (Lancaster's share of the White Mountains Regional School District), and Coos County's budget summaries and share of property taxes is:

Town Budget	1967	1968
Total Appropriation	\$267,449.07	\$289,690.44
Estimated Revenues	93,613.03	122,032.65
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	\$173,836.04	\$167,657.79

School Budget \$1,327,015.44

Appropriations (Lancaster's share		
1967 52.1% - 1968 49.55%) . .	\$589,213.42	\$657,356.37
Less estimated revenues	65,623.38	89,179.03
Less foundation aid	85,127.22	107,285.75
Less unencumbered cash balance		26,733.03
Plus property adjustment	772.62	772.62
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Net raised by property taxes	\$439,235.44	\$434,931.18
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County

Net raised by property taxes	\$ 31,665.14	\$ 35,535.58
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TRANSFERS AND CREDITS

Appropriation for projects that are not completed, within the fiscal year for which it was approved, the unused balance may be forwarded into the next fiscal year to complete the project. Appropriations that are made in one fiscal year to go with a future appropriation for a particular project or item may also be forwarded. The following items were forwarded to 1968:

Comprehensive Town Plan	\$ 4,979.61
Civil Defense	1,150.00
Sidewalk Construction	6,262.63
Bridge Improvements	1,462.98

Some departments earn credits during the year for performing services, sale of material, work under State programs, such as Town Road Aid, and reimbursements from other Town Departments. Listed below are the departments and credits received.

Town Officers Expense	\$ 70.21
Town Maintenance	5,494.31
Retirement & Social Security . .	4,403.61
Park Maintenance	535.00
Police Department	380.58
Fire Department	909.30
Sewer Maintenance	117.95
Water Department	346.13
Hospitalization & Group Ins. . .	424.60

\$12,681.69

Summary of 1968 Flood

Israel River

On December 12, 1967 the temperature climbed to above freezing and rain fell, causing the ice on the Israel river to break up and move downstream. The moving ice jammed up approximately 400 feet above from the old railroad bridge abutments. The end of the jam was at the half-way point between the Main Street bridge and Thompson Manufacturing Company. The majority of the ice was in contact with the ground.

The temperature dropped again and frozen ice moved into the jam contributing to further blocking of the channel.

Town officials contacted representatives of U. S. Army Corp of Engineers, and of the Cold Regions Research and Engineering Laboratory for assistance and advice. Recommended measures to be taken to lessen the chances of a major spring flood included constructing of a temporary dike upstream, dust the jam in the spring, and as a last resort, remove the jam by using explosives. The decisions and opinion of the Corp of Engineers was that there may be a normal breakup with no further flooding.

Ice thickness measurements were taken by C. R. R. E. L. approximately every three weeks. By mid February, 1968 much of the river below the covered bridge was frozen to the bottom. There were a few open water areas above the covered bridge. These measurements gave no indication that the chances for a major flood were lessened.

On March 16, 1968 the average temperature rose to above 32 F., continued on the 17th, and 1.03 inches of rain fell. This combination continued on the 18th. At approximately 4:00 P. M. on the 19th the ice began to move downstream. The moving ice stopped when it got to the heel of the old ice jam of December, 1967, and a new and much larger jam was formed. The new jam had pieces of ice laminated together to form ice as thick as 40 inches and some pieces were 10 feet in diameter. The jam extended approximately 3000' upstream from the Mechanic Street covered bridge. Soon after the jam began forming, water left the river channel at the rear of the Town Hall and flowed into the basement of the town building to a height of five feet.

On March 20th at 2:35 A. M. the new jam began moving and crowded to approximately 1000' upstream from the Main Street bridge, heaving ice cakes to as high as the bridge deck, causing

additional flooding. Flooding also occurred on Canal Street. Evacuation of residents of Canal, Elm, Water and part of Main Street was necessary as a precaution. The water level continued through the 21st.

At approximately 1:40 P. M. on March 22nd an ice jam located in the Jefferson area began moving into Lancaster and enlarged the existing jam. The pressure heaved ice cakes in the jam to a height above the Main Street bridge railing. The water reach a level of 10.6 feet on the gauge located on the west abutment of the Mechanic Street bridge. Heavier waters left the river banks reaching a level of approximately 5 feet over Main Street, part of Mechanic Street, and ran down Elm Street to Water Street, and entering the Canal on Water Street. Waters of heavy proportion left the river banks in three areas onto Canal Street, again flooding homes, business and manufacturing buildings.

Ice cakes and water caused damage to several business properties along both sides of the river. There was erosion of Canal Street to the extent that a street was no longer identifiable. Several private drives suffered erosion on both Canal Street and Elm Street.

Considerable physical damage resulted to homes, business, and manufacturing buildings, and there were heavy losses of stocks. Business were closed for several days, business losses that will never be recovered.

The water level began to recede the morning of the 23rd and for the first time the water was not over Main Street, but continued on Canal Street.

Early A. M. of the 24th the water level again began rising and running over Main Street. Ice and water were traveling at a considerable velocity down Canal Street, causing isolation of Thompson Manufacturing properties. Business and the homes were again flooded. The water level reached a height to enter the rear of the Lancaster School. The flow at Thompson Manufacturing caused considerable damage and there was additional erosion of Canal Street.

The water level began receding after 2:00 P. M., and back in the river channel at approximately 8:00 P. M., at least to the extent that no further damage was being done and there was access to all buildings.

Attempted blasting of the old jam below Thompson's failed, generally due to the condition of the jam, the thickness and the hazard to workers.

Representatives of the U. S. Army Corp of Engineers, the Cold Regions and Research Lab were present during the entire flood and for their assistance we are thankful.

The river channel was free of ice by early A. M. the 27th and any danger of further flooding had passed.

Cleanup, rehabilitation and evaluation of damages and losses began. Total flood and ice damage was estimated to exceed \$500,000.00.

It appeared that the ice jam of December, 1967 was a definite influence on the first jam of March 19th. How much, is difficult to say. It is, however reasonable to assume the flooding on the Canal Street area would have been less if the December jam had not happened. The same area would have jammed in March because of sheet ice at the old R. R. bridge abutments and below. Possibly the flooding of the 19th and 20th would have been less, but there is little doubt that the condition of the 22nd would have caused the same flooding in the Canal Street area, as well as other conditions of flooding.

The proposed channel improvements by the Corp of Engineers would reduce the ice jamming problem, but whether it would cure them is questionable. It seems some upstream restriction must be considered to hold ice in the open meadow areas.

Appreciation by the Town Officials was expressed by all who gave their time and equipment to restore flood damage. To all citizens for their cooperation during and after the crisis period. To the American Red Cross, Salvation Army, Groveton Civil Defense, Coos County Sheriffs Department, N. H. National Guard A Battery, Berlin and Service Battery, Littleton, the White Mountains Citizens Band Radio, Police Departments of Whitefield, Groveton, Dalton and Plymouth, and the N. H. State Police Troop F, Twin Mountain.

To Mr. John Ross, Division Engineer, Division No. 1, N. H. Department of Public Works and Highways and his staff, Mr. Steinoff and Mr. Morin of the U. S. Army Corps of Engineers, and Mr. Frankenstein and staff of the U. S. Army Cold Regions Research and Engineering, Laboratory and other government officials.

Efforts by the Town Officials are continuing for immediate temporary measures to prevent future flooding as well as permanent means.

It appears that the down stream flood protection project designed by the Corp. of Engineers will be completed in 1969. An upstream ice retention dam is being designed by the Corp as part

of an overall protection project, and approval is expected. It is estimated that such a structure would not be completed before 1973.

A temporary measure taken by the Town, was trenching a relief channel through the Island below the Main Street bridge. The purpose of the channel is to carry water and ice during the spring to relieve the main channel of the Israel River. In the event an ice jam occurs in the main channel, the relief channel should carry the ice and water to avoid a larger jam and flooding. The outlet of the relief channel joins the main channel below where past jams began.

The channeling was accomplished with town owned equipment, and equipment generously donated by Timberland Machines, Inc.

Attempts were made through the Corp of Engineers to do temporary stream improvements, which would become part of the proposed project, but were unable to qualify for emergency funds under the criterion of the emergency division of the Corp of Engineers.

Efforts are still underway with the N. H. Water Resources Board for assistance to construct a temporary structure upstream in the Israel River to hold ice in that area until permanent construction of an ice retention dam is completed.

Through assistance from the Governor's Office, the local State Representative, Corp of Engineers, C. R. R. E. L., the N. H. Water Resources Board, and others, an upstream temporary structure may be built before spring.

Town Clerk's Report

This office collected through the year Motor Vehicle Permit fees in the amount of \$29,390.75. Three hundred and fifty dog licenses were issued bringing in revenue of \$790.20.

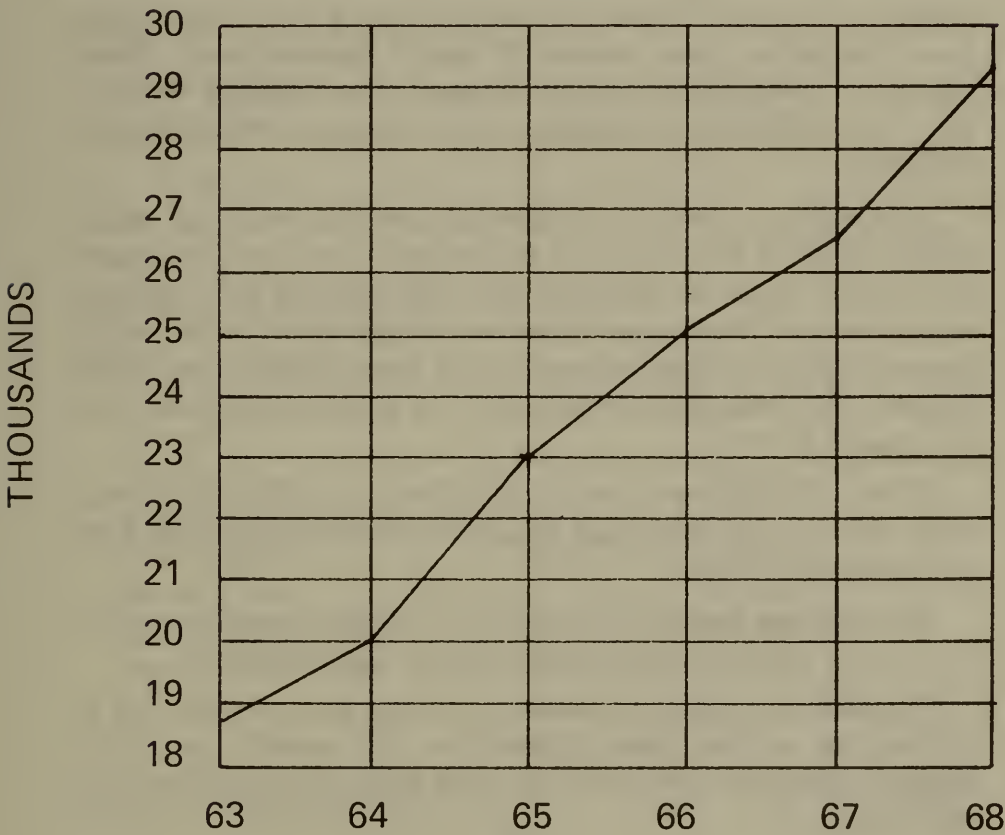
In the vital statistic department recorded were 218 births, 105 deaths and 42 marriages.

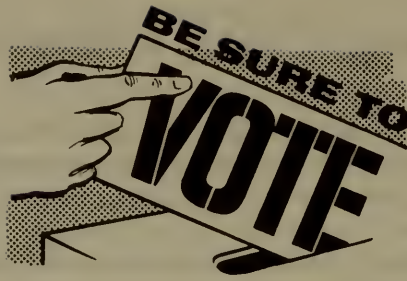
Summary of receipts remitted to the Treasurer:

Motor Vehicle Permits	\$29,390.75
Dog Licenses	790.20
Filing Fees	11.00

Total remittances to Treasurer \$30,191.95

MOTOR VEHICLE PERMIT INCOME





Elections and Registrations

\$851.33

The expense includes costs of warning and conducting town meeting, the bi-annual elections, the primaries and the Presidential election. The cost of the supervisors sessions, their fees and printing of the check-list.

Proceedings of the town meeting held March 12, 1968 included the election of Mr. Earle K. Amadon to the Board of Selectmen, Mrs. Dorothy H. Willson, Town Clerk & Treasurer, Mr. Robert V. Johnson, Trustee of Trust Funds & Col. Town Investment Committee, Mrs. Marion M. Balch, Emmons Smith Fund, Charles T. Bennett, J. Edward Perreault and Nathalie Wheeler, Col. Town Spending Committee and Laurence E. Bryan Library Trustee.

The meeting voted to transfer \$10,000.00 from the capital reserve fund for the purpose of purchasing a new front end loader and turned down an appropriation of \$10,000.00 to purchase a street sweeper. Also turned down was an appropriation for traffic control lights at the intersection of Main, Middle and Canal Streets. The vote was 469 yes and 312 no, but two-thirds vote was required.

Other action showed the meeting favorable for a three year term for the town clerk and treasurer. The first three year term will be voted in 1969.

The meeting favored the election of budget committee members rather than have them appointed by the moderator.

The meeting indicated interest in having the town meeting in the evening and the Board of Selectmen will schedule the 1969 business meeting at 7:00 P. M. The polls then opened for balloting until 6:00 P. M.



District Court

The Honorable Walter D. Hinkley is Justice of the Lancaster District Court, The Honorable Paul F. Donovan, Associate Justice and Mr. George Carter, Clerk. The expenditures includes the salaries of the above officers and minor costs. The following financial statement indicates in part the court's activities:

Balance January 1, 1968	\$ 8.46
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Receipts During Year:

Fines & Forfeits	\$6,370.60	
Small Claims	106.00	
	<hr/>	6,476.60
		<hr/>
		\$6,485.06

Expenditures During Year:

Department of Safety	\$2,210.48	
Town of Lancaster	3,732.34	
Supplies	145.91	
Witness Fees	63.32	
Fish & Game Department	144.00	
Surety Bonds	20.00	
Blood Tests	67.00	
Small Claims Fees	66.25	
Special Justice Fee	27.30	
	<hr/>	6,476.60
		<hr/>

Balance December 31, 1968	\$ 8.46
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Police

\$30,884.69

Police Department:

It is the policy of the department to give its best while enforcing law and order and at the same time to be courteous, fully aware that policemen are usually the first persons visitors see and their impression of the officers is the impression they will have of the community.

The operating costs include wages of the Chief of Police, two regular officers and special officers. Other costs include operating expense of the cruiser, uniforms, equipment and supplies and retirement contribution for member officers.

Of the expenditure, \$3,200.00 came from parking meter revenue. The department supervises and maintains the parking meters.

During the year the department covered and investigated the following:

ACCIDENTS

Property damage under \$50.00	18
Property damage over \$50.00	58
Property damage listed as total	9
Accidents requiring medical attention	13
Accidents requiring hospitalization	11
Number of one car accidents	27
Number of accidents resulting in court action	32

Court Cases — 89

Burglary	8
Assault	4
Derisive words	1
Driving while intoxicated	12
Drunk and disorderly	5

Failing to answer a summons	2
Lacivious acts	3
Driving to endanger	2
Grand Larceny	1
Unreasonable speed	4
Passing a yellow line	7
Speeding	11
Illegal possession of alcohol by a minor	6
Failing to yield	4
Giving alcohol to a minor	1
Uninspected motor vehicle	3
Excessive noise	1
No face protection	2
Malicious damage	3
Reckless operation of a motor vehicle	1
Unsafe tires	1
Juvenile court petitions	5
Juvenile hearing	2

Complaints – 227

Dog	32
Family	29
Bad checks	14
Juvenile	13
Burglary	9
Larceny	5
Malicious damage	6
Bicycles	21
Motor vehicle	31
Nuisance	63
Suicide	1
Missing persons	3

Warning given	196
DE tags given	127
Cars checked	276
Doors and Windows found open	241
Parking tickets given	602

Planning and Zoning

\$250.00

ZONING: \$187.97

The Building Inspector received 22 application for new buildings, additions and alterations to existing structures and for locating mobil homes. Permits were issued for 21 applications and 1 application denied. The permits issued were in the following categories with the estimated cost of construction:

5 new residences	\$ 71,500.00
3 garages, residential	2,700.00
2 commercial buildings	84,000.00
1 church	40,000.00
8 alterations or additions	18,750.00
1 locate mobil homes	8,000.00
	<hr/>
	\$223,950.00

The Zoning Board of Adjustment heard two appeals. One requesting a variance to build a structure within 10' of a side property line, appeal was granted. The second case requested permission to locate a trailer park in a residential zone, the request was denied because the ordinance does not permit mobile home parks in a residential zone.

PLANNING: \$62.03

The Planning Board of the Town of Lancaster has continued its regularly scheduled meetings throughout the year. The cooperating effort with our neighbors for development of a comprehensive town plan has gone forward by engaging William Dickson of Portland, Maine, as planning consultant. Mr. Dickson prepared the initial county plan for the RAD Committee. Actual work on the plan is being held up pending application for federal assistance to complete financing of the effort. The Board sincerely hopes that actual work can commence in the near future as several questions have arisen which the Board feels should remain untreated pending commencement of work on the plan. The specific questions that have come up lie primarily in the area of zoning and involve need for total revision of the existing ordinance and possible adjustment of the zoning districts.



Public Works

HIGHWAY DEPARTMENT: \$66,813.09

The highway department is responsible for maintenance of all streets, roads and sidewalks. The department operates with three gravel trucks, two with plows, one grader, with plow and a front end loader and are responsible for their maintenance. The town garage is equipped with necessary tools for repair and servicing equipment. The personnel do an excellent job in the care of all vehicles and other equipment.

A tractor-backhoe was added to the department's equipment. This piece of equipment has proven it's value many times. The winter use in snow removal has given a big lift to reducing the usual time necessary for removing snow in certain areas of the community or at times when other equipment had to be used for other purposes. The backhoe has done many jobs that needed to be done but because of hired equipment costs were not done. Ditches were cleaned and culverts replaced and many other chores.

Approximately three and one-half miles of town streets and one and one-half miles of rural roads were resurfaced with asphalt. Page Hill Road, to the trailer park was surfaced with asphalt for improved travel and maintenance. The remainder of McGary Hill Road was also surfaced treated with asphalt.

Under the Town Road Aid Program the Wesson Road reconstruction project was continued. Due to the early winter the planned work was not completed. It is planned to complete Wesson Road and continue on Mt. Prospect Rd. to Route 3. The program calls for widening, reducing curves and gravel resurface. The Town received aid under this program of \$6,197.55.

The 40 miles of street and roads and eight miles of sidewalks were plowed, sanded and salted as needed. The early winter and heavy snows kept plowing equipment on the move nearly every night on many occasions. Traffic was able to move at all times with limited delays.

Parks were mowed, flowers planted and other maintenance work completed.

The town dump was maintained and a part time attendant furnished. The program of rodent control was continued.

The sidewalk on the east side of the business district was reconstructed this year. At the same time many owners of the business blocks improved entrances, steps and fronts. A new wider step at the curb was added to prevent hitting the curb with vehicle bumpers, and provides safer access to and from the sidewalk.

Canal Street was reconstructed as a result of being washed out by flood waters. The street was gravel filled, new drainage was added and surface treated with asphalt.

WATER DEPARTMENT: \$23,419.73

The water department is maintained through water rental income. The operating costs include wages, equipment expense, materials and supplies.

A new 6" water main was laid on Bridge Street to complete that particular section of the town. An extension on Starr King Park was completed to service a new home, one to be built in 1969 and to several other building lots.

There were 12 water service lines replace and 4 new services added to the system plus 11 new customers in trailer parks.

Two hydrants were replaced with new style hydrants with gates added for improved control. One was replaced on Main Street during the construction of the sidewalk.



Fire Department

\$6,487.60

Under the direction of Fire Chief Arthur M. Drake, the department answered 28 alarms which included 3 out of town assistance calls, 11 dwellings, 6 auto, 4 grass fires and 4 false alarms.

The department spent 148 man hours burning grass in the spring upon request to reduce hazards to property.

During the spring flood period, the members of the Department contributed over eight hundred man hours including all of the time spent on standby and half of the time spent on fire patrol, moving equipment, pumping cellars etc. No charge for any pumping operations were made to any business or individuals.

Eleven training sessions were held during the year.

The upstairs of the new station is virtually complete. We are completing the kitchen using our own money and manpower.

Public Welfare

\$9,993.00

Town Welfare — \$1,498.27 — The town welfare program is administered by the Overseer of Public Welfare. There were 8 cases of direct relief involving 13 adults and 22 children. Most cases are of short duration until they are accepted under a state aid program or until employment can be found.

The new medicaid program helped reduce local costs. The medicaid program is designed to assist persons who do not have the means to provide for their medical care or who can do so only at a great financial sacrifice.

Through this program, pharmaceutical, laboratory, skilled nursing home care, and physicians' services are supplied in whole or in part. In determining eligibility for these services, certain limitations have been established on the amount of annual income and assets that person may have.

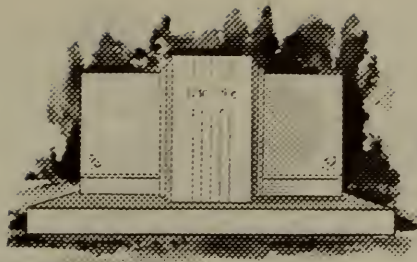
Further information and applications may be had by contacting the N. H. Dept. of Welfare Office, Berlin, N. H. or by contacting the Town Office for information.

State Welfare Assistance — \$8,502.74 — These programs are administered by the State Department of Welfare and is financed jointly by Federal, State and Local Governments. The expenditure is Lancaster's share of Lancaster persons, over the age of 65 years, eligible to receive assistance under the program.

Information concerning these programs may be received by contacting the Town Office or by calling the N. H. Dept. of Public Welfare, Berlin, N. H.

PUBLIC WELFARE COSTS

1963	\$12,729.00
1964	\$11,413.00
1965	\$11,918.00
1966	\$12,102.46
1967	\$11,104.85
1968	\$9,993.01



Municipal Cemeteries

\$16,235.10

The maintenance costs of Municipal Cemeteries and income is included in the statement below. Of the total \$2,500.00 is raised by taxation, the balance from other sources and nearly 50% coming from trust funds. The cemeteries include the Wilder Cemetery (Main Street), Summer St. Cemetery and No. 10 on the Martin Meadow Pond Road.

Balance — January 1, 1968 \$ 1,781.63

Receipts During Year:

New Funds	\$ 1,700.00	
Burials	944.00	
Sale of Lots	765.00	
Care of Lots	855.00	
Income from Trust Funds	8,628.44	
Town Appropriation	2,500.00	
Winter Vault Rental	50.00	
	<hr/>	15,442.44
		<hr/>
		\$17,224.07

Expenditures During Year:

Personal Services	\$11,614.60	
Equipment Rentals	630.00	
Repairs to Equipment	208.41	
Supplies & Materials	643.86	
Social Security Taxes	427.73	
Heat, Light & Power	52.20	
Insurance	55.00	
New Equipment	723.30	
Tree Removal	180.00	
Trustees of Trust Funds - New Funds	1,700.00	
	<hr/>	16,235.10
		<hr/>

Balance — December 31, 1968 \$ 988.97



Weeks Memorial Library

The services offered by the library continue to grow each year. This year an entirely new service has been offered - these are books, newspapers, dictionaries and a set of encyclopedias printed in extra large clear type especially for persons with sight problems. We have found that many have availed themselves of this service and hope that many more who need these large type books will use them in the future.

The library is building a very adequate record collection, these records are for the most part gifts of several record companies. Records are circulated on the same principle as books, for a two week period of time so that they can be played and enjoyed at home. The selections include both popular and classic type music.

We are indeed fortunate, as a Service Center Library, to receive a considerable sum of state and federal money each year to buy books to supplement our reference and non-fiction collections.

Books are still borrowed in large numbers from the Bookmobile and directly from the State Library in Concord.

No major improvements were undertaken this year at the library.

BARBARA G. MILLER, Librarian

CHILDREN'S DEPARTMENT

This year was a most successful reading year. The daily circulation shows more readers in the pre-school and early grades.

As usual, the teachers continue to borrow large collections for classroom use to either supplement material being studied, or for pleasure reading. In this way many books are reaching children who are not regular borrowers.

Our children's books cover a large range in age and much variety has to be supplied, as many tastes as well as age groups are supplied by this department.

New books are always on display and a review of those available appears in the library notes in the weekly Democrat.

The Bookmobile service continues at various intervals to loan us books, thus providing more variety to our collections.

This department continues to be well patronized during the summer months and fulfills the reading requirements of the summer student guests.

You are welcome to visit the children's room and see the service offered your children.

ELIZABETH L. CURRIE, Librarian

TREASURER'S REPORT
Year Ending December 31, 1968

Receipts:

Balance on hand 1/1/68	\$ 790.32	
Received from:		
Fines	52.00	
Col. Town Fund	1,550.00	
Trust Funds	1,288.38	
Town of Lancaster	8,495.68	
Brackett Funds & Hastings Bond	50.33	
	<hr/>	12,226.71

Expenditures:

Salaries	4,950.00	
Substitutes	1,291.30	
Social Security Expenses	274.61	
Heat	694.33	
Insurance	576.00	
Supplies (office and janitor)	317.82	
Lights, telephone and water	325.12	
Maintenance	352.47	
Books — Adult	1,761.27	
Books — Juvenile	734.71	
Periodicals	78.50	
Miscellaneous	95.47	
	<hr/>	11,451.60
1/1/69 - Balance on check book		<hr/> \$ 775.11



Public Health

\$14,074.19

Public Health Nursing — \$1,234.20. The total cost of the program was \$7,927.72, the difference is the White Mountains Regional School District share. The Public Health Nurse is both town and school nurse and the expense is shared at nearly an 80%/20% ratio.

The Lancaster Public Health Nursing Service Agency is a combined service providing home nursing and health supervision to all Lancaster residents, and school health services. This past year has seen an increase in all areas served. Your agency remains a participating Home Health Agency under the Social Security Act and as such received a Federal Grant totaling \$5,250.00. This enabled us to hire a part time nurse, Mrs. Kathryn Barton, who works 20 hours weekly and a secretary, Mrs. Jean Foss, who works 35 hours a week during the school year and on an on-call basis during the summer months. Without this help, much of the service would be sadly neglected.

Visits Providing Health Service

Premature	1
Health Supervision	277
Antepartum	13
Postpartum	34
Arthritis	24
Cancer	6
Cardiovascular	23
Cerebral Vascular Accident	80
Convulsive Disorder	2
Crippled	90
Diabetes	2
Injury	6
Mental Health	63
Mentally Retarded	7
Other	79
Total	707

Aged Group Served

0-28 days	43
29 days - 1 year	16
1 year - 4 years	48
5 years - 19 years	93
20 years - 44 years	183
45 years - 64 years	125
65 years - and over	199

Total	707
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CHILD HEALTH STATION

Sponsored by Mahaney Brisson Post, American Legion, a total of 11 clinics were held with an increase of 85 infants attending. This growth is best explained by the establishment of a referral system with the local hospital enabling the Public Health Nurse to call on each new infant within two weeks of birth.

Number of Child Health Stations held	11
Total Attendance	215
DPT Immunizations	147
Sabin Oral Polio Vaccine	150

Age Group Served

0-1 years	88
1-4 years	65
5 years and over	62

A Measles Clinic was held in November with 28 children being inoculated by Dr. B. H. Blodgett.

For the first time a Lazy Eye Clinic for pre-school children was held here. A total of 68 children were screened with 11 defects noted. As of this date 8 have received treatment.

Services Provided by the State Dept. of Health & Welfare

	No. of persons attending
Crippled Children's Services	21
Cardiac Clinic	6
Sight Conservation	10

Six area residents received help from W. M. C. S. in Littleton.

The Emmons Smith Fund responded to 28 requests involving 16 families and 57 children.

Your Agency Nurse would like to express her thanks for the guidance and support of the Public Health Nursing Committee. These volunteers give freely of their time and effort. The officers are:

- Chairman Mrs. James Ferguson
- Vice-Chairman Mrs. Wlwin Falkenham
- Secretary Mrs. B. H. Blodgett
- Treasurer Mrs. Frank Wallace

VERNE H. EASTMAN, P. H. N.

Health Officer – \$200.00 – Dr. James A. Ferguson, Lancaster Health Officer as always answered many health calls throughout the year ranging from complaints concerning certain animals to unsanitary conditions existing in or near homes, and issuing certain licenses.

Sanitation Department – \$5,939.99. The cost of maintenance of sewers such as unplugging stopped sewers, chemicals, and preventative maintenance through flushing of sewer lines is included. The work is done by the water department forces.

The Collections of Garbage each Saturday morning costs \$2,000.00 the work is under contract. The operation of the Town dump, with one part-time employee and other maintenance, including rat eradication, costs \$2,280.85.

Weeks Memorial Hospital – \$5,000.00 – The Town of Lancaster appropriated \$5,000.00 for assistance in the operation of the Weeks Memorial Hospital. Other towns in the area also appropriated a proportionate amount.

White Mountains Community Services – \$1,500.00

Debt Service

\$22,052.58

Long Term Notes and Interest — \$19,041.13 — Principal payment on long term notes totaled \$16,500.00 which included five notes. The total debt as of December 31, 1968 is \$39,300.00. The schedule of the notes follows:

Temporary Loan and Interest — \$3,011.45 — This payment is for interest on the temporary loans. The town borrowed \$200,000.00 for a period of 6 months. Early payment of taxes would eliminate the borrowing of short term notes.

STATEMENT OF LONG TERM INDEBTEDNESS

Showing Annual Maturities of Principal and Interest

As of December 31, 1968

Fire Truck Notes 4 3/4%

Amount of Issue	\$ 7,300.00	
Date of Issue	April 5, 1967	
Principal Payable Date	November 1	
Interest Payable Dates	November 1 & May 1	
Payable at	Lancaster National Bank	
Maturities — Fiscal Year Ending:	Prin.	Int.
December 31, 1969	\$ 2,000.00	\$ 156.75
December 31, 1970	1,300.00	61.75
	<hr/>	<hr/>
	\$ 3,300.00	\$ 218.50

New Fire Station Notes 4 3/4%

Amount of Issue	\$40,000.00	
Date of Issue	October 3, 1966	
Principal Payable Date	October 3	
Interest Payable Dates	April 3 & October 3	
Payable at	Siwooganock Bank	
Maturities — Fiscal Year Ending:	Prin.	Int.
December 31, 1969	\$ 8,000.00	\$ 1,140.00
December 31, 1970	8,000.00	760.00
December 31, 1971	8,000.00	380.00
	<hr/>	<hr/>
	\$24,000.00	\$ 2,280.00

Water Line Notes
4%

Amount of Issue		\$19,000.00
Date of Issue		October 1, 1960
Principal Payable Date		October 1
Interest Payable Dates		April 1 & October 1
Payable at		Siwooganock Bank
Maturities — Fiscal Year Ending:	Prin.	Int.
December 31, 1969	\$ 2,000.00	\$ 120.00
December 31, 1970	1,000.00	40.00
	<hr/>	<hr/>
	\$ 3,000.00	\$ 160.00

Mechanic Street Bridge
Notes
4 3/4%

Amount of Issue		\$13,000.00
Date of Issue		April 5, 1967
Principal Payable Date		November 1
Interest Payable Dates		November 1 & May 1
Payable at		Lancaster National Bank
Maturities — Fiscal Year Ending:	Prin.	Int.
December 31, 1969	\$ 2,000.00	\$ 427.50
December 31, 1970	2,000.00	322.50
December 31, 1971	2,000.00	237.50
December 31, 1972	2,000.00	142.50
December 31, 1973	1,000.00	47.50
	<hr/>	<hr/>
	\$ 9,000.00	\$ 1,177.50



ANXIOUS PEOPLE SCAN THE PILES OF ICE AT MAIN STREET BRIDGE



WATER REACHES A HEIGHT OF THREE FEET FLOODING THE FIRST FLOOR
OF THE NEW YORK BUILDING



THE TOWN HALL BECOMES AN ISLAND AS OVER EIGHT FEET OF WATER
ENTERS THE BASEMENT



TWO FEET OF WATER COVERS THE COMPLETE FIRE STATION



TOWN CREW TO THE RESCUE ON MAIN STREET



NO SCHOOL DURING THE FLOOD AS WATER ENTERS THE FIRST FLOOR



CANAL STREET CLOSED TO TRAFFIC AS ANGRY FLOOD WATERS SURGES
DOWN THE STREET



THOMPSON MANUFACTURING CO. BUILDINGS ARE ISOLATED

TOWN
INDEBTEDNESS
AS OF DEC. 31, EACH YEAR



Advertising — Promotional

\$5,165.93

Information Booth — \$2,196.11 — Mrs. Glenn S. Sheridan, Information Booth Attendant, assisted by Mr. William Wallace, reports that 1968 was one of the largest registrations in recent years. They had people from the four winds of heaven and all had nice things to say about our town, how clean it was and what a beautiful Main Street we had. The signs at the approaches helped to direct people to the booth.

Many visitors expressed appreciation of the service and of the large collection of maps and folders.

The statistics were 3,269 cars and 10,762 people, plus 40 cars the extra week the booth was open in September.

The Booth was painted on the outside and renovated on the inside. Flag poles were erected for the U. S. Flag and the N. H. State Flag to fly while the booth was open.

White Mountain Region Association — \$969.82 — The 1968 program of this association included printing and distribution of 308,000 folders promoting the region. Received and answered 7,335 inquiries and mailed a total of 17,392 individual letters or packages. Posted their annual 500 miles of Fall Foliage Tours.

Wrote forty-four news releases to inform people in the region of important economic issues. Prepared publicity articles which appears in New Hampshire Profiles, Skiing Magazine and American Canoeist. Assisted with the production of a full page four-color ad urging motorists to visit New Hampshire, which appeared in seven national magazines.

Assisted with a study for better vocational and rehabilitation services for Coos and Carroll Counties. Researched and sold the concept of an east-west interstate highway for the north country. Prepared a position paper regarding the Connecticut Valley National Recreation Area Proposal.

Worked at travel show in Boston, Montreal and Cleveland. Assisted two TV teams in filming the White Mountains. Presented annual awards and subscriptions to 4-H clubs in the region. Introduced white water canoe racing into the region.

Promoted the concept of preserving farms through encouraging family farming. Worked on industrial development problems with communities in the area.

Industrial, Recreational and Business Promotion — \$2,000.00

The efforts of these valued promotional programs are carried out by the Lancaster Chamber of Commerce. Promotion is a big job and requires many hours by many people and the coöperation of all citizens. The future development of the Community may depend how well the job is done.

The Chamber is attempting to make Lancaster the business center of the area and a better place in which to live. They encourage existing business and new business to locate here.

They print the town folders and the accomodation folders and distribute them to individuals, information booth, travel agents and auto clubs, in addition to the many mailings. Other publicity materials are printed and distributed.

The Chamber exerts a lot of energy in Industrial Development. Working with other agenciës and contacting potential industries by mail, telephone and in person.

Through their efforts a new industry will locate in the Industrial park on North Main Street. The Industrial Park was purchased by Lancaster Industries Inc. which is part of the Chamber of Commerce.

Col. Town Spending Committee

SECRETARY'S REPORT

To: Clinton L. White, Chairman
Col. Town Spending Committee

The Col. Town Spending Committee is comprised of the following members: Clinton L. White, George E. Hunter, Jr., Charles Bennett, Mrs. Grace Lee, Mrs. Priscilla Evans, Mrs. Nathalie Wheeler, Attorney Robert Rich, Attorney Paul Donovan and Dr. J. Edward Perreault.

Officers elected at the April meeting of the Committee were: Chairman, Clinton L. White; Treasurer, Mrs. Grace Lee and Secretary, Mrs. Nathalie Wheeler.

The following committees were appointed by the chairman:

House Committee: Charles Bennett, Chairman Grace Lee and Nathalie Wheeler.

Camp Committee: George Hunter, Jr., Chairman; Priscilla Evans, Robert Rich.

Field Committee: Paul Donovan, Chairman; Clinton White, J. Edward Perreault.

Scholarship Committee: Robert Rich, Chairman, George Hunter Jr., Priscilla Evans.

Previous to the meeting on the evening of April 4, 1968, members of the present committee and members who had previously served on the Col. Town Spending Committee, and other guests, gathered at the dinner held at the Lancaster Motel to honor Dr. James A. Ferguson who had served eight three year terms on the committee and had been Chairman as well. He was presented with a plaque acknowledging with appreciation his many years of service to the community on this committee. Dr. Ferguson had not filed for re-election. Dr. J. Edward Perreault had filed and been elected to fill the vacancy.

During the year there were many meeting of the special committees with Mr. and Mrs. Leaver for direction in the areas concerned, and several meetings of the general committee were held.

Among other improvements at the Community House, a new heating system was installed and a new lighting system in the Game Room.

A number of different recreation programs were started this year for interested townspeople, among which were a Senior Citizen's Program which has been must successful with the ladies and it is hoped that the gentlemen of the community, with leisure, will be interested in forming a group. Another program this year was the Play Skool which had an enrollment of 50 preschool children.

Further information regarding the Col. Town Recreation program is contained in Mr. Leaver's report.

The annual Pops Concert by the Harry van Haam Ensemble was presented, for the benefit of the Ladies Auxiliary of the B. D. Weeks Memorial Hospital.

The Expenditures of the Committee from the Col. Town Fund are listed in the Treasurer's report.

The Committee wish to thank Mr. Louis Leaver, Director of Recreation and his wife Andrea, who has contributed considerable time and effort to the various activities, for their friendly cooperation and competence.

NATHALIE B. WHEELER
Secretary

TREASURER'S REPORT
Report for year ended December 31, 1968

Receipts:

Balance on checking accoung Jan. 1, 1968	\$16,726.95
Colonel Town Trust Fund	\$47,250.64
House fees	381.95
Camp fees	322.47
Sale of pool tickets	2,354.97
Play Skool tuition fees	1,688.65
Kiwanis Club Baseball ins. and caps	50.00
V. F. W. Baseball ins. and caps . .	50.00
K. of C. Baseball ins. and caps . .	50.00
Rotary Club (Sponsors of basket- ball camp)	100.00
Special Act.	3,039.58
Rebate on check No. 8258	30.00
Refund from town on work-study program	78.80
Transfer from Student Loan fund	2,000.00
Transfer from Savings Account . .	4,000.00
Town of Lancaster - for pool	1,200.00
Sale of tractor	150.00
	<hr/>
	62,747.06
	<hr/>
43	\$79,474.01

Less:

Check returned for signature	4.00	
Transferred to Savings Account . .	5,000.00	
		<hr/>
		74,470.01

Savings Account:

On Account Jan. 1, 1968	10,000.00	
Withdrawal Nov. 6, 1968	4,000.00	
Accrued int. to Dec. 2, 1968	377.00	
Deposit Dec. 31, 1968	5,000.00	
		<hr/>
Bal. on Savings Account Jan. 1, 1969		11,377.00
		<hr/>
		\$85,847.01

DISBURSEMENTS:**APPROPRIATIONS:**

Kiwanis Club - for skating rink . .	1,500.00	
Van Haam Concert	392.15	
Weeks Memorial Library —		
Juvenile Department	1,550.00	
		<hr/>
		3,442.15

INSURANCE:

Audit — Workmen's Comp.	59.00	
Multi-peril and fire	1,905.95	
Treasurer's Bond	10.00	
Little League	153.68	
Babe Ruth	52.80	
Truck	108.00	
Van	154.00	
Workmen's Compensation	301.00	
		<hr/>
		2,744.43

PLAY SCHOOL:

Arts and crafts	73.65	
Books and magazines	153.20	
Paper, Pencils, and supplies	140.58	
Lunches	81.92	
		<hr/>
		449.35

SPECIAL ACTIVITIES:

Coca-cola for resale	870.80
Candy for resale	310.18
Sportswear for resale or rental . .	650.35
Trips, outings, fees	207.90
Games, trophies, badges, etc. . . .	357.89
Basketball camp	200.00

Miscellaneous - films, decorations, repairs	102.93	
		2,701.05
HOUSE:		
Fuel	1,686.00	
Telephone and electricity	1,449.37	
Repairs - includes sundeck and shelving	595.35	
Supplies - includes, cleaners, de-icer fungicides, disinfectants, tissues, fire extinguisher, decorations, gym finish, light bulbs, etc. . .	752.09	
		4,482.81
FIELD:		
Stump removal	70.00	
Gas, oil, repairs to equipmt.	361.14	
Two flags	31.46	
Lumber, materials, for repairs to grandstand	179.12	
Paint	32.40	
Broom for tennis courts	37.50	
Loam	227.20	
Peastone, sand-mix, clay-sand, fertilizer, lime, chloride, grass- seed	170.12	
Rotovating	14.00	
Leveling	22.00	
Supplies	12.00	
Work-study - labor	86.40	1,439.14
POOLS:		
Electricity	272.46	
Fuel	355.04	
Chlorine, disinfectants, etc.	650.09	
Supplies and repairs	186.63	
Paint and thinner	282.27	
Lumber and materials for renovation of bathhouse	92.50	
Printing tickets	22.40	
Diving Board	210.00	
Flutter boards	15.10	
Fees for swim meet	12.50	
Stopwatch repair, engraving trophy	10.00	
Repairs to loud speaker	15.00	
Film	5.70	
		\$ 2,129.69

CAMP:

Telephone and electricity	153.53
Sprayer and spray	72.30
Flag	20.47
Fuel	17.96
Sawing wood for grille	22.50
Printing camp rules	20.80
Supplies	26.22
Lumber, flooring, materials for repairs to cottage	284.48

618.26**MISCELLANEOUS:**

Water rent	183.00
T. V. cable	81.00
Pay for sec'y and treasurer	400.00
Care of Col. Town cemetery lot	166.00
Paper and acct. book	2.00
Printing house rules	17.85
N. H. Parks and Rec. Ass'n fee	3.00
Convention expenses	90.00
Tax return	17.50
Play skool letters (survey)	12.00
Nat'l Parks and Rec. Ass'n. fee	55.00
T. V. repairs	19.85
Boiler inspection	2.00
1 box copyset	5.00
Gifts and flowers	30.00
Stamps	24.00
Numerous small items	45.15

1,153.35**NEW CONSTRUCTION AND EQUIPMENT:**

Tractor	1,807.25
Mower and sharpener attachment	395.28
Tennis Nets	134.83
See-saws	205.95
Paving basketball court (outside)	640.90
Outdoor basketball goals	303.76
Apartment bathroom - labor and materials	1,198.82
Hot water coil	211.96
Automatic Washer	194.00
Furniture - second floor living room	797.00
Vacuum Cleaner	250.00
Woodbox for fireplace	11.95
Wall urns, ashtrays	122.65

Heating system	7,899.03
Circuits and lights - gameroom . .	1,148.02
Van - transportation	2,700.00
Backstop and basketball goals (gym)	800.00
Volleyball net	28.85
Basketball	16.00
Trash burner	75.00
Cabinets for camp cottage	125.25
Table and chairs for camp cottage	40.05
Play School equipment	540.33

\$19,646.88

PLAY GROUND AND RECREATION:

Pool table and table top	161.00
Stop watch	6.50
Games	87.25
Baseball bases	57.00
Baseballs, bats, legguards, mitts . .	187.45
Protectors, uniforms, caps, bats . .	380.95
Equipment and supplies	107.08
Medicoid	22.50
Baseball tournament expense	100.00
Golf balls	10.65
Tennis balls	5.85
Gun Safety program	33.98
Playground supplies	60.79
Halloween supplies	36.00
Emblems and ribbons	63.95
Films	10.26
Playground leaders workshop	12.00
Shipping charges	26.22
Babe Ruth and Little League fees	54.00
Senior Citizens	27.25
Basketballs	51.87
Garage rental for van (4 mos.) . .	16.00

1,518.55

TOTAL SALARIES: net pay

\$20,497.45

WITHHOLDINGS:

Income tax	
Social Security	1,038.46
Col. Town share	1,038.46
Retirement	603.19
Col. Town share	155.40
Blue Cross-shield	401.36

3,236.87

TOTAL EXPENDITURES	\$66,595.38
Checkbook balance Jan. 1, 1969	7,874.63
On hand in Savings Account	11,377.00
	<hr/>
	\$85,847.01

GRACE M. LEE, Treasurer

COL. TOWN SCHOLARSHIP FUND

Balance on hand 12/31/67	\$ 1,815.62
Interest: Jan, Apr, July & Oct, 1968	87.57
Payment on Loans	2,875.00
	<hr/>
	4,778.19
Loans granted (7)	1,900.00
Postage & Typing	46.00
Repayment to Col. Town Spending Committee	2,000.00
	<hr/>
Balance on hand 12/31/68	\$ 832.19

ROBERT C. RICH, Chairman

Col. Town Recreation Program

DIRECTOR'S REPORT

The Col. Town recreation facilities include the Community House, athletic field, swimming pool and community camp. Lancaster is blessed with excellent facilities. Funds are available for proper maintenance and a good program.

Activities offered by the Col. Town Spending Committee during 1968 included something for all ages from pre-school through senior citizens.

PROGRAM RECAP (*new in 1968)

- Free play
- Play school*
- Basketball
 - 7 & 8 boys' traveling team
 - 7 & 8 boys' intramural league
 - 7 & 8 girls' traveling team
 - 6—8 girls' intramural league
 - 5 & 6 boys' league
 - 3—6 instructional program
 - spring basketball clinic*
 - week long summer clinic*
 - men's basketball night
 - officials clinic*
 - foul shooting tourney*
 - junior high cheerleaders' squad
- Teen Snowmobile races*
- Women's Recreation
 - exercises and volleyball
 - golf instruction*
- Women's bowling league
- Col. Town Teenage Council
- Junior Rifle program
- Teen dances
 - fall — spring — summer*
- Table tennis tourney*
- Grammar school gym classes
- Baseball
 - Peewee instruction program
 - Little League (4 teams)
 - Babe Ruth (two teams*)

Summer playground program

Tennis Lessons

Girls' softball*

Track & Field*

North Country Recreation Meet*

Swimming Program

Instruction: Red Cross beginner - Sr. Life Saving

Swim Team

North Country Recreation Meet*

Junior swim team*

Recreational swimming

Wading pool

Teen swim night*

Soccer

Junior League (4 teams)

Midget League* (4 teams)

Halloween Program

Window painting contest

Costume parade

Penny carnival

Teen dance

Senior Citizens

Dancing Instruction*

ballet*

adult ballroom*

Meetings

Many clubs & organizations

Town of Lancaster

The Col. Town maintenance staff made several major improvements to existing facilities during 1968. The grandstand underpinning was repaired with additional supports added. One half of roof was recovered with new tar paper. High spots in the athletic field were leveled and reseeded. The bathhouse attendants' area was remodeled with a portable wall for more efficient operation. The caretakers' cottage at the Community Camp received new flooring and support beams in two rooms.

Capital expenditures included purchase of a larger tractor/mower enabling the staff to improve athletic field maintenance, a new furnace with zoned heating and new radiation in the basement rooms, and fluorescent lights for the game room and side entrance areas. A portion of the parking lot behind the house was repaved and basketball goals installed creating an outdoor basketball court. The purchase of a van/bus eliminated most of the team transportation problems. The Committee and Teenage Council shared in the cost of replacing the two old basketball goal sup-

ports in the gymnasium with two fold-up and one permanent unit.

Planned improvements scheduled for 1969 include completion of the athletic field drainage system (playground area), sealing and marking the outdoor basketball court, obtaining some basic office equipment, updating Community House electrical system and improving the road to rental cabins at the Camp.

Credit for many of the expanded recreational opportunities should go to the many volunteers whose generous contributions of their time and talents greatly enhance the programs. Volunteers serve as coaches, officials and leaders. The Kiwanis (champs), VFW, K of C and Rotary Clubs sponsored baseball teams, the Lancaster Police Association provides leadership for the rifle program, the Snowdrifters Club played a major role in the snowmobile races and the Rotary sponsored the week long summer basketball clinic. Special thanks go to the Teenage Council members who help with the many special events, purchased two regulation table tennis tables and aid in building supervision by serving as game room attendants during free play periods. Council members seen wearing the green Col. Town jackets have accumulated more than 100 volunteer hours.

We appreciate the assistance and guidance provided by the Col. Town Spending Committee members. Their progressive attitude has resulted in expanded recreational opportunities for Lancaster residents.

LOUIS F. LEAVER
Director



COL. TOWN SWIM TEAM DOUBLE WINNERS ADMIRING "CHAMPION" TROPHY AFTER NORTH COUNTRY RECREATION DEPT. MEET IN LANCASTER.



THE HOBBY HORSE SWING UNIT INSTALLED LATE SPRING WAS WELL USED ALL SUMMER AND FALL AT THE COL. TOWN PLAYGROUND.



MR. JOSEPH JOSEPH, COACH, SEEMS PLEASED WITH HIS BABE RUTH PLAYERS WHO FINISHED 1ST IN THE LITTLETON LEAGUE.



HULA HOOP CONTEST CONDUCTED DURING COL. TOWN PLAYGROUND.

Col. F. L. Town Trust Fund

For the year ended December 31, 1968

Investments, December 31, 1967 . . .	\$768,802.23
Income from Investments	47,720.49
Profit on Securities Sold (net)	44,589.22
	<hr/>
	\$861,111.94

Paid to Col. F. L. Town Spending	
Committee	\$ 47,250.64
Administration Expense	469.85
Investments, December 31, 1968 . . .	813,391.45
	<hr/>
	\$861,111.94

Original Trust Fund - 1926	335,022.50
Profits	510,880.95
	<hr/>
	845,903.45
Losses	32,512.00
	<hr/>
	\$813,391.45

Respectfully submitted,
Raymond J. Carr
Treasurer

INVESTMENTS AS OF DECEMBER 31, 1968

Deposits

Siwooganock Guaranty Savings Bank, Lancaster, N. H.	\$ 12,113.70
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Bonds

11,000	U. S. Treasury Notes	
	5-3/8% due 11/15/71	\$ 10,972.51
8,000	U. S. Treasury Notes	
	5-3/4% due 2/15/75	8,068.00
7,000	U. S. Treasury Bonds	
	4% due 8/15/72	7,000.00
25,000	U. S. Treasury Bonds	
	4-1/8% due 11/15/73	25,000.00
25,000	U. S. Treasury Bonds	
	4-1/8% due 2/15/74	24,921.88
7,500	U. S. Treasury Bonds	
	3-7/8% due 11/15/74	7,500.00

15,000	Federal Nat'l Mortgage Assn. 4-1/8% due 9/10/70	15,000.00
25,000	Federal Nat'l Mortgage Assn. 5.20% due 1/19/82	23,562.50
16,000	Northern Indiana Public Serv. Co. 4-1/2% due 4/15/93	16,000.00
20,000	Pacific Tel. & Tel. Co. 5-1/8% due 8/1/80	20,000.00
15,000	Philadelphia Electric Co. 5% due 10/1/89	15,000.00
20,000	Southern California Edison Co. 4-3/4% due 7/1/82	20,000.00
10,000	Southern Pacific Co. 4-1/2% due 5/1/69	10,000.00
10,000	Southern Pacific Co. Ore. Lines 4-1/2% due 3/1/77	10,000.00
20,000	Southern Pacific Co. Equip. Trust Ctf. 5-1/8% due 4/1/78	18,656.60
		<hr/>
		231,681.49

Stocks

500 shs	American Tel. & Tel. Company	\$ 27,534.80
700 shs	American Tobacco Co.	25,258.02
100 shs	Central Maine Power Co. 3.50% Pfd.	9,575.00
405 shs	Central-Penn Nat'l. Bank, Philadelphia	15,704.50
1075 shs	Cincinnati Gas & Electric Company	25,511.68
50 shs	Consumers Power Co. \$4.50 Pfd.	4,331.25
700 shs	Consumers Power Co. Common	24,239.54
1100 shs	Continental Illinois Nat'l Bk & Trust Co., Chicago	8,806.83
600 shs	Duquesne Light Co.	17,776.88
2776 shs	Eaton & Howard Balanced Fund	12,188.18
350 shs	Federal Nat'l Mortgage Association	26,300.83
450 shs	The Fidelity Bank, Philadelphia	13,087.80
694 shs	First Nat'l Bk., Boston	16,616.27
1292 shs	First Pennsylvania Banking & Trust Co., Philadelphia	21,090.19

200 shs	Gen. Motors Corp. Common	19,372.28	
842.914 shs	Inv. Stock Fund, Inc	18,978.82	
1047 shs	Manufacturers Hanover Trust Co., New York	17,684.38	
500 shs	Montana Dakota Utilities Company	15,107.20	
363 shs	Morgan Guaranty Trust Company, New York	13,350.00	
3119 shs	Nation Wide Securities Co., Inc.	16,440.78	
487 shs	New England Tel & Tel Company	21,665.71	
970 shs	Ohio Edison Co. Common	23,650.77	
770 shs	Peoples Gas Company	27,308.81	
612 shs	Pittsburgh Nat'l Bank, Pittsburgh, Pa.	7,960.31	
150 shs	Public Serv. Co. of N. H. 3.35% Pfd.	14,400.00	
400 shs	R. J. Reynolds Tobacco Company	16,796.68	
437 shs	Southern New England Company	23,533.34	
630 shs	Union Electric Co. Common	15,221.07	
200 shs	Union Pacific Railroad Company Common	7,877.00	
726 shs	Wisconsin Electric Power Co. Common	17,538.19	
1300 shs	Wisconsin Public Serv. Company Common	24,051.75	
			548,958.86
Funds for Reinvestment - Proceeds of sale received December 31, 1968			20,637.40
			<hr/> \$813,391.45

Report of Trust Fund

For the Year Ended December 31, 1968

Cash on Hand December 31, 1967	\$ 1,579.09
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Receipts

Income from Investments	13,158.57
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14,737.66

Expenditures

Town of Lancaster - Care of Cross Park	\$ 285.00
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Unity Club - Dow Tree Fund	156.00
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Rev. J. K. O'Connor - Cemetery	664.37
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Summer St. Cemetery - Cemetery Trust	
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\$4,654.83

- Stevens Trust

4,345.77

9,000.00

Treasurer - Weeks Memorial Library	1,323.67
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Treasurer - Lancaster School District	152.84
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Treasurer - Emmons Smith Fund	1,498.87
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Glenn S. Sheridan - Historical Trust	36.87
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13,118.22

Cash on Hand December 31, 1968	\$ 1,619.44
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ASSETS

Deposits:

Cheshire County Savings Bank,

Keene, N. H.

\$ 2,000.00

Siwooganock Guranty Savings Bk.	85,671.42
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Lancaster Nat'l Bk - Checking Acct.	1,619.44
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Lancaster Nat'l Bk - Savings Acct.	27,924.51
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\$117,215.37

Bonds:

3,000	U. S. Treasury Bonds	
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2½% due 12/15/68	3,000.00
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10,000	U. S. Treasury Bonds	
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4% due 2/15/69	10,002.85
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5,000	U. S. Treasury Bonds	
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2½% due 6/15/69	5,000.00
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1,000	U. S. Treasury Bonds	
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2½% due 12/15/69	1,000.00
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3,500	U. S. Treasury Bonds 2½% due 6/15/72	3,500.00	
9,500	U. S. Treasury Bonds 3½% due 11/15/80	9,716.95	
2,000	Niagara Mohawk Power Co. 4½% due 11/1/91	1,997.50	
		<hr/>	34,217.30

Stocks

10	shs.	Central Maine Power Co. 3.50% Pfd.	957.50	
491	shs.	Chase Manhattan Bank, N. A., New York	9,274.05	
242	shs.	Consumers Power Co., Common	8,876.30	
396	shs.	Cont. Illinois Nat'l. Bk. & Trust Co., New York	5,321.66	
1886	shs.	Eaton & Howard Balanced Fund	8,135.00	
2864	shs.	Fidelity Fund, Inc.	7,051.47	
276	shs.	First National Bank, Boston	6,798.12	
80	shs.	First Nat'l Bnk, New York	1,589.55	
7	shs.	Lancaster Nat'l. Bank	875.00	
571	shs.	Manufacturers Hanover Trust	9,940.16	
73	shs.	Morgan Guaranty Trust Co., New York	3,005.42	
4259	shs.	Nat'l Investors Corp.	4,359.68	
1898	shs.	Nation Wide Securities Co., Inc.	7,643.36	
300	shs.	New York State Gas & Electric Corp., Common	12,870.75	
100	shs.	Pacific Gas & Electric Co., 5% 1st Pfd.	2,587.50	
35	shs.	Public Service Co. of N. H., 3.35 Pfd	3,290.00	
1158	shs.	Puritan Fund, Inc.	14,996.10	
6	shs.	Siwooganock Guaranty Savings Bank	600.00	
		<hr/>	108,171.62	
	Total Assets		<hr/>	\$259,604.29

LIABILITIES

Cemetery Trust — Principal	\$ 98,613.49
Cemetery Trust — Unexpended Income	1,746.03
Helen Cross Wilder Dennison Trust — Principal	2,631.57
Helen Cross Wilder Dennison Trust — Unex. Income	1,090.30
George M. Stevens Trust — Principal	60,113.61
Library Trust — Principal	13,235.35
School Trust — Principal	2,153.95
Emmons S. Smith Trust — Principal	14,800.25
Historical Trust — Principal	1,000.00
James L. Dow Tree Fund — Principal	5,000.00
James L. Dow Tree Fund — Unexpended Income	534.03
Monahan Public Health Nursing Trust Fund — princip.	367.60
Capital Reserve Fund - Town of Lancaster - principal	13,338.91
Capital Reserve Fund - Water Department - principal	12,503.74
Capital Reserve Fund - Fire Department - principal	4,550.95
Capital Reserve Fund - W. M. R. S. D. - principal	27,924.51
 Total Liabilities	 \$259,604.29

TRUST FUND RECORD

Cemetery Trust

Principal, December 31, 1967	\$ 96,963.49	
Unexpended Income, Dec. 31, 1967	1,746.03	
	<hr/>	\$ 98,709.52
Receipts:		
New Trust Funds	1,650.00	
Income from Investments	5,319.20	
	<hr/>	6,969.20
		<hr/>
		105,678.72
Expenditures:		
Summer Street Cemetery	4,654.83	
Rev. J. K. O'Connor	664.37	
	<hr/>	5,319.20
		<hr/>
		\$100,359.52
		<hr/>
Principal, December 31, 1968	98,613.49	
Unexpended Income, December 31, '68	1,746.03	
	<hr/>	\$100,359.52
		<hr/>

Helen Wilder Cross Dennison Trust

Principal, December 31, 1967 . .	\$ 2,631.57	
Unexpended Income, Dec. 31, 1967	1,135.17	
	<hr/>	\$ 3,766.74

Receipts:

Income from Investments	240.13	
	<hr/>	4,006.87

Expenditures:

Town of Lancaster, Care of Cross Park	285.00	
	<hr/>	\$ 3,721.87
		<hr/>

Principal, December 31, 1968	2,631.57	
Unexpended Income, Dec. 31, 1968	1,090.30	
	<hr/>	\$ 3,721.87
		<hr/>

George M. Stevens Trust

Principal, December 31, 1967	\$ 60,113.61
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Receipts:

Income from Investments	4,345.77	
	<hr/>	64,459.38

Expenditures:

Summer Street Cemetery	4,345.77	
	<hr/>	

Principal, December 31, 1968	<hr/>	\$ 60,113.61
		<hr/>

Library Trust

Luella Joslin Fund	\$ 1,000.00	
Laura Johnson Fund	2,864.73	
Jacob Benton Fund	250.62	
George M. Stevens Fund	5,000.00	
Annette Jeffers Fund	120.00	
Clara M. Kimball Fund	500.00	
Minerva S. Congdon Fund	1,000.00	
Charles L. & Nellie G. Hurley Fund . .	2,500.00	
	<hr/>	\$ 13,235.35
		<hr/>

Principal, December 31, 1967	\$ 13,235.35
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Receipts:

Income from Investments	1,323.67	
	<hr/>	14,559.02

Expenditures:

Treasurer, Weeks Memorial Library . .	1,323.67
	<u>13,235.35</u>
Principal, December 31, 1968	<u>\$ 13,235.35</u>

School Trust

Chapin C. Brooks Fund	<u>\$ 2,153.95</u>
Principal, December 31, 1967	2,153.95

Receipts:

Income from Investments	152.84
	<u>2,306.79</u>

Expenditures:

Treasurer, Lancaster School District	152.84
	<u>\$ 2,153.95</u>
Principal, December 31, 1968	<u>\$ 2,153.95</u>

Emmons S. Smith Trust

Principal, December 31, 1967	\$ 14,800.25
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Receipts:

Income from Investments	<u>1,498.87</u>
	16,299.12

Expenditures:

Treasurer, Emmons S. Smith Fund . .	1,498.87
	<u>\$ 14,800.25</u>
Principal, December 31, 1968	<u>\$ 14,800.25</u>

Historical Trust

K. B. Fletcher Fund	<u>\$ 1,000.00</u>
Principal, December 31, 1967	1,000.00
Receipts:	
Income from Investments	<u>36.87</u>
	1,036.87

Expenditures:

Mrs. Glenn S. Sheridan	36.87
	<u>\$ 1,000.00</u>
Principal, December 31, 1968	<u>\$ 1,000.00</u>

James L. Dow Tree Fund

Principal, December 31, 1967	\$ 5,000.00
Unexpended Income, Dec. 31, 1967	456.47
	<u>\$ 5,456.47</u>

Receipts:

Income from Investments	233.56
	<u>5,690.03</u>

Expenditures:

Unity Club Tree Fund	156.00
	<u>\$ 5,534.03</u>
Principal, December 31, 1968	\$ 5,000.00
Unexpended Income, Dec. 31, 1968	534.03
	<u>\$ 5,534.03</u>

Alice C. Monahan Public Health Nursing Service Trust Fund

Principal, October 22, 1968	\$ 367.60
---------------------------------------	-----------

Receipts:

Income from Investments	-0-
	<u>367.60</u>

Expenditures:

	<u>-0-</u>
	<u>\$ 367.60</u>
Principal, December 31, 1968	<u>\$ 367.60</u>

Capital Reserve Fund – Town of Lancaster

Principal, December 31, 1967	\$ 15,438.96
--------------------------------------	--------------

Receipts:

Income from Investments	\$ 699.95
Additions to Principal	6,000.00
	<u>6,699.95</u>
	22,138.91

Expenditures:

Town of Lancaster	8,800.00
	<u>\$ 13,338.91</u>
Principal, December 31, 1968	<u>\$ 13,338.91</u>

Capital Reserve Fund – Water Department

Principal, December 31, 1967	\$ 11,963.96
Receipts:	
Income from Investments	539.78
	<u>12,503.74</u>
Expenditures:	<u>-0-</u>
	<u>\$ 12,503.74</u>
Principal, December 31, 1968	<u>\$ 12,503.74</u>

Capital Reserve Fund – Fire Department

Principal, December 31, 1967	\$ 461.88
Receipts:	
Income from Investments \$ 89.07	
Additions to Principal <u>4,000.00</u>	4,089.07
	<u>4,550.95</u>
Expenditures:	<u>-0-</u>
	<u>\$ 4,550.95</u>
Principal, December 31, 1968	<u>\$ 4,550.95</u>

Capital Reserve Fund – W. M. R. S. D.

Principal, April 18, 1968	\$ 37,036.41
Receipts:	
Income from Investments	888.10
	<u>37,924.51</u>
Expenditures:	
W. M. R. S. D.	<u>10,000.00</u>
	<u>\$ 27,924.51</u>
Principal, December 31, 1968	<u>\$ 27,924.51</u>

Respectfully submitted,

ROBERT V. JOHNSON
LAURANCE E. BRYAN
SINCLAIR WEEKS

Trustees of Trust Funds
Town of Lancaster, N. H.

Report of Audit

The annual examination and audit of the accounts of the Town of Lancaster for the fiscal year ended December 31, 1968 was made by the Municipal Accounting Division of the State Tax Commission, in accordance with the vote of the Town. The complete report, referred to below is on file in the Town Office and available for inspection at any time.

SCOPE OF AUDIT

Included in the examination and audit were the accounts and records of the Board of Selectmen, Treasurer, Tax Collector, Town Clerk, District Court, Trustees of Trust Funds, Colonel F. L. Town Fund, Weeks Memorial Library and Bi-Centennial Committee.

COMPARATIVE STATEMENT OF APPROPRIATION AND EXPENDITURES

Comparative statements of appropriations and expenditures, estimated and actual revenues for the fiscal year ended December 31, 1968, are presented. As indicated by the budget summary and unexpended balance of appropriations of \$2,598.06, plus a revenue surplus of \$3,860.40 resulted in a net budget surplus \$6,458.-46.

AUDIT PROCEDURE

The accounts and records of all town officials charged with the custody, receipt and disbursement of public funds were examined and audited. Vouchers and cancelled checks were compared with supporting invoices and payrolls as well as entries in the books or record. Receipts were checked by source insofar as possible and totals of receipts and expenditures verified. Book balances were verified by comparison with reconciled bank balances made from statements obtained from depository banks. Verification of uncollected taxes was made by mailing notices to delinquent taxpayers as indicated by the Collector's records. The amounts of uncollected and unredeemed taxes as indicated in this report are therefore subject to any changes which may be necessitated by the return of verification notices.

GENERAL COMMENTS

Current Surplus:

The current surplus (excess of total assets over current liabilities) decreased by \$124.17 from \$26,158.90 to \$26,034.73 in 1968 as shown herewith:

	Dec. 31, 1967	Dec. 31, 1968
Total Assets	\$385,276.11	\$363,162.40
Current Liabilities	<u>359,117.21</u>	<u>337,127.67</u>
Current Surplus	\$ 27,158.90	\$ 26,034.73

CONCLUSION

The provisions of Chapter 184, of the Laws of 1955, require that this report or the summary of findings and recommendations (letter of transmittal) shall be published in the next annual report of the Town.

We extend our thanks to the officials of the Town of Lancaster for their assistance during the course of the audit.

Yours very truly,
O. MAURICE OLESON
Director
Division of Municipal Accounting
State Tax Commission

Stephen D. Plodzik, Auditor
John J. Durr, Accountant

CERTIFICATE OF AUDIT

This is to certify that we have examined and audited the accounts and records of the Town of Lancaster for the fiscal year ended December 31, 1968. In our opinion, the Exhibits included herewith present fairly the financial condition of the Town as of December 31, 1968, together with the results of operations for the fiscal year ended on that date.

Respectfully submitted,
O. MAURICE OLESON
Director
Division of Municipal Accounting
State Tax Commission

Stephen D. Plodzik, Auditor
John J. Durr, Accountant

COMPARATIVE BALANCE SHEETS
As of December 31, 1967 and December 31, 1968

Assets	December 31, 1967	December 31, 1968
Cash:		
Treasurer	\$242,428.99	\$204,974.43
Change & P. C. Funds	45.00	145.00
200th Anni. Fund	<u>221.91</u>	<u>221.91</u>
	\$242,695.90	\$205,341.34
Capital Reserve		
Funds (Contra)	27,864.80	30,393.60
Accts. Receivable, State:		
Reimbursement a/c		
State & Fed. Lands	335.77	219.09
Bounties	<u>60.25</u>	<u>2.50</u>
	396.02	221.59
Accts. Receivable, Other:		
Uncollected Water		
Rents	5,551.20	6,353.61
New Water Line Inst.		90.00
Other Accts. Rec.	<u>843.09</u>	<u>794.89</u>
	6,394.29	8,048.50
Unredeemed Taxes:		
Levy of 1967		17,741.66
Levy of 1966	10,388.49	7,059.18
Levy of 1965	3,832.38	331.81
Levy of 1964	402.40	
Levy of 1963	<u>212.75</u>	
	14,836.02	25,132.65
Uncollected Taxes:		
Levy of 1968		89,434.09
Levy of 1967	88,780.87	1,458.64
Levy of 1966	979.50	283.34
Levy of 1965	193.75	125.90
Levy of 1964	80.25	80.25
Levy of 1963	72.30	
Levy of 1962	<u>622.91</u>	
	90,729.58	91,382.22

Uncollected State			
Head Taxes:			
Current Year	2,270.00	2,405.00	
Prior Years	<u>89.50</u>	<u>237.50</u>	
	2,359.50		<u>2,642.50</u>
Total Assets	\$385,276.11		\$363,162.40
Net Debt	<u>29,641.10</u>		<u>13,265.27</u>
Total Assets & Net Debt	<u>\$414,917.21</u>		<u>\$376,427.67</u>

Liabilities	December 31, 1967	December 31, 1968
Appropriations Carried Forward:		
School Tax	\$314,235.44	\$295,000.00
Planning & Zoning . .	4,979.61	5,041.64
Civil Defense	1,150.00	1,200.00
Sidewalk Construction	6,262.63	
Bridge Improvements	1,462.98	
Police Department . .		700.00
Health Department, Including Hospitals		346.00
Parks & Playgrounds		750.00
Advertising & Regional Associations	<u></u>	<u>500.00</u>
	328,090.66	303,537.64
Capital Reserve		
Funds (Contra)	27,864.80	30,393.60
200th Anni. Fund . .	221.91	221.91

Due State of New Hampshire:			
Head Taxes - Uncol.	2,270.00	2,405.00	
Head Taxes - Coll. . .	248.00	299.00	
Special Yield Taxes - Uncollected	240.18	130.03	
Special Yield Taxes - Collected	<u>181.66</u>	<u>140.49</u>	
	2,939.84		2,974.52

**Long Term Notes
Outstanding:**

Equipment

Notes — 1962 2,500.00

Water Line

Notes — 1960 5,000.00 3,000.00

New Fire Station

Notes — 1966 32,000.00 24,000.00

Fire Trucks

Notes — 1967 5,300.00 3,300.00

Mechanic St. Bridge

Notes — 1967 11,000.00 9,000.00

55,800.00

39,300.00

Total Liabilities

\$414,917.21

\$376,427.67

**CLASSIFIED STATEMENT OF RECEIPTS
AND EXPENDITURES**

Fiscal year Ended December 31, 1968

Receipts:

Current Revenue:

From Local Taxes:

Current Year:

Property Taxes \$554,923.54

Poll Taxes 1,779.00

Nat'l Bk. Stock Taxes 683.37

Yield Taxes 333.69

Head Taxes 5,605.00

563,324.60

Prior Years:

Property Taxes 86,711.74

Poll Taxes 688.00

Yield Taxes 509.23

Head Taxes 2,067.00

Tax Sales Redeemed 18,323.15

108,299.12

Interest on Taxes 3,181.38

Head Tax Penalties 220.00

675,027.10

From State of New Hampshire:

Interest & Dividends Tax	\$ 11,486.44
Railroad Tax	636.43
Town Road Aid	2,618.05
National Forest Reserve	57.36
Old Age Assistance Recoveries	79.33
Bounties	73.25
Savings Bank Tax	3,271.66
Reimbursement State & Federal	
Lands, Prior Year	335.77
Rooms & Meals Tax	5,816.42
State Owned Recreational Land . .	146.08
Road Toll Refunds	<u>1,665.30</u>

\$ 26,186.09

From Local Sources, Except Taxes:

Dog Licenses	790.20
Business Licenses, Permits	
& Filing Fees	649.20
Rent of Town Property	3,612.00
Motor Vehicle Permits	29,390.75
Parking Meter Income & Violations	5,354.16
Water Department Income	29,977.00
District Court	3,732.34
Interest on Deposits	<u>1,329.96</u>

Total Current Revenue \$ 74,835.61

Receipts Other Than Current Revenue:

Temporary Loans	200,000.00
Withdrawn from Capital Res. Fund	8,800.00
Sale of Town Property	5,542.39
Tax Sales Redeemed Paid to Paul	
Crane (Contra)	<u>55.04</u>

\$214,397.43

Appropriation Credits:

Town Officers' Expenses	70.21
Town Hall & Building Maintenance	1.00
Social Security & Retirement Cont.	4,403.61
Police Department	380.58
Fire Department	909.30
Health Department, Including Hosp.	7,355.79
Sewer Maintenance	117.95
Town Maintenance	<u>1,210.96</u>

Parks and Playgrounds	535.00	
Water Department	346.13	
Hospitalization & Group Insurance	424.60	
Election & Registration	14.00	
Advertising & Regional Association	.70	
Parking Meter Accounts	2.42	
Blister Rust — Care of Trees	1.10	
		<u>15,773.35</u>
Total Receipts from All Sources		1,006,219.58
Balance - January 1, 1968		<u>242,428.99</u>
Grand Total		<u><u>\$1,248,648.57</u></u>

Expenditures:

General Government:

Town Officers' Salaries	\$ 16,546.00	
Town Officers' Expenses	6,185.10	
Election & Registration	863.83	
District Court	3,591.06	
Town Hall & Building Maintenance	9,042.80	
Planning and Zoning	187.97	
		<u>36,416.76</u>

Protection of Persons & Property:

Police Department	28,352.63	
Fire Department	7,396.90	
Blister Rust — Care of Trees	1,527.40	
Insurance	5,916.46	
Civil Defense	22.20	
Parking Meters	6,400.43	
Bounties	15.50	
		<u>49,631.52</u>

Health:

Health Department, Including Hosp.	15,489.99	
Vital Statistics	338.00	
Sewer Maintenance	1,727.09	
Dump & Garage Removal	4,280.85	
		<u>21,835.93</u>

Highways & Bridges:

Town Road Aid	\$ 929.63	
Town Maintenance	72,196.57	
Street Lighting	11,138.69	
		<u>\$ 84,264.89</u>

Libraries:		8,495.68
Public Welfare:		
Old Age Assistance	8,502.74	
Town Poor	<u>1,490.27</u>	
		9,993.01
Recreation - Parks & Playgrounds:		4,046.14
Patriotic Purposes:		
Memorial Day		200.00
Public Service Enterprises:		
Cemeteries	2,500.00	
Water Department	<u>22,265.86</u>	
		24,765.86
Unclassified:		
Hospitalization and Group Insurance	1,819.36	
Damages & Legal Expenses	572.80	
Advertising & Regional Associations	5,166.63	
Taxes bought by Town	28,956.62	
Social Security & Retirement	9,112.89	
Tax Sale Redeemed Paid to Paul		
Crane (Contra)	55.04	
Discounts, Abatements & Refunds:		
Property & Poll Taxes	673.23	
Motor Vehicle Permit		
Fees	11.03	
Water Rents	<u>70.00</u>	
		<u>754.26</u>
		46,437.60
Interest:		
Temporary Loans	3,011.45	
Long Term Notes	<u>2,541.13</u>	
		5,552.58
New Construction & Improvements:		
Water Works & Sewer Const. \$	3,750.61	
Sidewalk Construction	6,262.90	
New Equipment	22,112.80	
Bridge Improvements	<u>1,200.00</u>	
		33,326.31

Indebtedness:

Temporary Loans	200,000.00	
Long Term Notes	16,500.00	
Capital Reserve Fund	<u>5,000.00</u>	
		221,500.00

Payments to Other Governmental Divisions:

State Head Taxes	7,224.00	
Yield Taxes	181.66	
County Taxes	35,535.58	
School Taxes	<u>454,166.62</u>	
		497,107.86

Petty Cash Fund — Town Treasurer	50.00	
Change Cash Fund — Town Clerk . .	<u>50.00</u>	
		<u>100.00</u>

Total Expenditures for all purposes	\$1,043,674.14
Balance - December 31, 1968	<u>204,974.43</u>

Grand Total	\$1,248,648.57
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**Summary of Receipts, Expenditures and Proof of Balance
Fiscal Year Ended December 31, 1968**

Balance - Jan. 1, 1968	242,428.99	
Receipts during year	<u>1,006,219.58</u>	
		1,248,648.57
Expenditures dur. yr.	<u>1,043,674.14</u>	
Balance - Dec. 31, 1968		<u><u>\$204,974.43</u></u>

Proof of Balance

Balance in the Lancaster National Bk. -		
Per Statement December 31, 1968	\$151,786.87	
Add: Deposits in transit (over)	<u>28,914.85</u>	
	180,701.72	
Less: Outstanding Checks	<u>37,727.29</u>	
	142,974.43	
Add: Certificates of		
Deposits - Nos. 164	20,000.00	
165	20,000.00	
166	<u>20,000.00</u>	
	60,000.00	
		<u>202,974.43</u>

Payroll Accounts

Balance in the Lancaster National Bk. -		
Per Statement December 31, 1968	8,358.46	
Less: Outstanding Checks	<u>6,334.16</u>	
	2,024.30	
Less: Attachment on Pay carried		
over to 1969	<u>24.30</u>	
		<u>2,000.00</u>
Reconciled Balance - December 31, 1968		<u><u>\$204,974.43</u></u>

SUMMARY OF TAX WARRANTS
Fiscal Year Ended December 31, 1968

DEBIT	1968	PRIOR YRS.
Uncollected January 1, 1968		
Property Taxes		\$ 88,490.49
Poll Taxes		798.00
Yield Taxes		1,441.09
Taxes Committed to Collector		
Property Taxes	\$644,720.70	
Poll Taxes	2,618.00	
National Bank Stock Taxes	683.37	
Yield Taxes	789.64	
Added Taxes		
Property Taxes	129.50	
Poll Taxes	14.00	32.00
Interest Collected	64.69	1,996.41
	<u>\$649,019.90</u>	<u>\$ 92,757.99</u>
CREDIT		
Remittance to Treasurer		
Property Taxes	\$554,923.54	\$ 86,711.74
Poll Taxes	1,779.00	688.00
National Bank Stock	683.37	
Yield Taxes	333.69	509.23
Interest	64.69	1,996.41
Abatement Allowed		
Property taxes	1,743.52	236.82
Poll Taxes	58.00	60.00
Yield Taxes		607.66
Uncollected Taxes - December 31, 1968		
Property Taxes	88,183.14	1,541.93
Poll Taxes	795.00	82.00
Yield Taxes	455.95	324.20
	<u>\$649,019.90</u>	<u>\$ 92,757.99</u>

SUMMARY OF TAX SALE ACCOUNT
Fiscal Year Ended December 31, 1968

DEBIT	1967	PRIOR YRS.
Unredeemed Taxes - Jan. 1, 1968		\$ 14,836.02
Tax Sale - March 27, 1968	\$28,950.62	
Interest & Costs After Sale . . .	250.80	869.48
	<hr/>	<hr/>
	\$29,207.42	\$ 15,705.50

CREDIT

Remittance to Treasurer		
Redemptions	11,107.17	7,215.98
Interest & Costs	250.80	869.48
Deeded To Town	107.79	229.05
Unredeemed Taxes - Dec. 31, 1968	17,741.66	7,390.99
	<hr/>	<hr/>
	\$29,207.42	\$ 15,705.50

DEBIT	1968	PRIOR YRS.
Uncollected Head Taxes - Jan. 1, '68		\$ 2,359.50
Head Taxes Committed to Collector	8,100.00	
Added Head Taxes	40.00	80.00
Penalties Collected	19.00	203.00
	<hr/>	<hr/>
	\$ 8,159.00	\$ 2,642.50

CREDIT

Remittance to Treasurer		
Head Taxes	5,605.00	2,067.00
Penalties	19.00	203.00
Abatements Allowed	130.00	135.00
Uncollected Head Taxes - Dec. 31, '68	2,405.00	237.50
	<hr/>	<hr/>
	\$ 8,159.00	\$ 2,642.50

Notes . . .

Notes . . .



CANAL STREET AFTER WATER BEGINS TO RETURN
TO THE RIVER CHANNEL



RIVER OPEN, FLOOD DANGER ENDS AND CLEANUP BEGINS.

Town Telephone Directory

Town Manager	Donald E. Crane	788-3391
Town Clerk and Treasurer, Dorothy H. Willson		788-3391
Town Accountant and Water Collector, Donna P. Young		788-3391
Information on zoning and buildings permits		788-3391
Public Health Nursing Service		788-2366
School Department, Lancaster		788-4924
Supervising Principal, W.M.R.S.D.		837-2553
Supt. of School office		837-2553

EMERGENCY NUMBERS

Police Department	788-4402
Fire Department	788-4830
Civil Defense	788-3391

TOWN OF LANCASTER

BOX 151

LANCASTER, N. H. 03584

BULK RATE
U. S. POSTAGE
P A I D
LANCASTER, N. H.
PERMIT NO. 65

Library
University of N.H.
Durham, N.H. 03824

FIRE CALL BOXES

- 12 Main St., near Old Cemetery
- 13 Corner Main and Railroad Sts.
- 14 Corner Main and North Main Sts.
- 15 Corner North Main and Kilkenny Sts.
- 16 Corner Causeway and Summer Sts.
- 21 Corner Main and Mechanic Sts. and All Rural Areas
- 22 Corner Pleasant and Portland Sts.
- 23 Corner Williams and Prospect St.
- 24 Prospect St., near Mary Elizabeth Inn
- 25 Corner Elm, Burnside and Winter Sts.
- 26 Corner Elm, Water and Williams Sts.
- 27 Prospect Park
- 28 Portland St., near Dr. Blodgett's
- 31 Corner Summer and Wolcott Sts.
- 32 Corner Railroad and Depot Sts., B & M Crossing
- 33 Corner High and Summer Sts.
- 34 Corner Summer and Middle Sts.
- 35 Corner Middle and Wesson Sts.
- 36 Corner Middle, Hill and Mechanic Sts.
- 37 North Road, (beyond Hospital)
- 41 Thompson Manufacturing Co.
- 42 Corner Main and Middle Sts., near Chesley's
- 43 Corner Main and Park Sts., near Hickey Block
- 44 WEEKS MEMORIAL HOSPITAL
- 45 High School Building
- 51 Bunker Hill St., by M.C.R.R. Crossing
- 52 Top of Bunker Hill St.
- 55 Red Cross — CD Emergency First Aid
- 66 Assistance to Other Towns
- 2 Chimney Fire
- 333 National Guard

7-7 7:30 a. m. — All schools closed entire day

CIVILIAN DEFENSE SIGNALS

Alert Signal — Steady Blast, 3 minutes
Take Cover Signal — Short Blast, 3 minutes
All Clear — 30 second Blast — 2 minutes silence; repeated